# CONSOLIDATED FINANCIAL STATEMENTS OF THE RÉMY COINTREAU GROUP AT 31 MARCH 2022

# Consolidated income statement

(in € millions)	Notes	2022	2021
Sales	15	1,312.9	1,010.2
Cost of sales		(411.8)	(330.1)
Gross margin		901.1	680.1
Distribution costs	16	(433.2)	(341.6)
Administrative expenses	16	(133.5)	(102.5)
Current operating profit/(loss)	15	334.4	236.1
Other operating income/(expenses)	18	(14.1)	(0.2)
Operating profit/(loss)		320.3	235.9
Net borrowing cost		(10.4)	(12.0)
Other financial income/(expense)		(2.8)	(2.6)
Financial result	19	(13.2)	(14.6)
Profit before tax and before share of profit of associates		307.1	221.2
Income tax	20	(95.6)	(77.6)
Share of profit of associates	5	0.8	0.6
Net profit/(loss) from continuing operations		212.3	144.3
Net profit/(loss) from discontinued operations		-	-
Net profit/(loss) for the period		212.3	144.3
Of which:			
attributable to non-controlling interests		(0.2)	(0.3)
attributable to owners of the parent		212.5	144.5
Net earnings per share – from continuing operations (€)			
Basic		4.21	2.88
diluted		4.11	2.75
Net earnings per share –			
attributable to owners of the parent (€)			
Basic		4.21	2.89
diluted		4.11	2.75
Number of shares used for the calculation			
basic	10.2	50,439,010	50,070,497
diluted	10.2	51,727,100	52,646,147

# Consolidated statement of comprehensive income

(in € millions)	2022	2021
Net profit/(loss) for the period	212.3	144.3
Movement in the value of hedging instruments	(8.8)	(0.4)
Actuarial difference on pension commitments	2.3	0.7
Securities at fair value through OCI	(4.3)	9.0
Related tax effect	1.0	(0.1)
Movement in translation differences	9.7	(0.2)
Total income/(expenses) recorded in equity	(0.2)	9.1
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD	212.1	153.4
Of which:		
attributable to owners of the parent	211.8	153.7
attributable to non-controlling interests	0.2	(0.3)

# Consolidated statement of financial position

(in € millions)	Notes	2022	2021
Goodwill and other intangible assets	2	511.9	508.1
Rights-of-use, IFRS 16	3	23.4	17.4
Property, plant and equipment	4	368.9	336.6
Investments in associates	5	1.7	1.7
Other financial assets	6	36.1	26.6
Deferred taxation	20	40.4	29.5
Non-current assets		982.5	919.9
Inventories	7	1,615.5	1,492.5
Trade and other receivables	8	253.6	158.1
Income tax receivables	20	6.9	4.9
Derivatives	14	3.8	4.7
Cash and cash equivalents	9	116.3	201.0
Current assets		1,996.0	1,861.2
TOTAL ASSETS		2,978.6	2,781.1
Share capital		81.8	80.8
Share premium		857.4	834.8
Treasury shares		(58.7)	(25.1)
Consolidated reserves and profit/(loss) for the period		748.4	635.3
Translation differences		31.8	22.6
Shareholders' equity – attributable to owners of the parent		1,660.7	1,548.4
Non-controlling interests		1.0	0.8
Shareholders' equity	10	1,661.8	1,549.2
Long-term financial debt	11	363.9	423.8
Provision for employee benefits	23	26.4	29.1
Long-term provisions for liabilities and charges	12	3.3	2.1
Deferred taxation	20	56.0	57.1
Non-current liabilities		449.6	512.1
Short-term financial debt and accrued interest charge	11	105.7	91.5
Trade and other payables	13	683.3	586.1
Income tax payables	20	46.6	27.4
Short-term provisions for liabilities and charges	12	17.9	7.7
Derivatives	14	13.7	7.1
Current liabilities		867.2	719.8
TOTAL EQUITY AND LIABILITIES		2,978.6	2,781.1

# Change in consolidated shareholders' equity

	Share	Treas- Re	Reserves	Transla-	Drafit//lage)	Attributable to:		
(in € millions)	capital and pre- miums	ury shares	and net profit/(loss)	tion differ- ences	Profit/(loss) recorded in equity	owners of the parent company	non-con- trolling in- terests	Total equity
At 31 March 2020	875.4	(30.0)	559.3	22.7	(24.9)	1,402.5	0.9	1,403.4
Net profit/(loss) for the period	-	-	144.5	-	-	144.5	(0.3)	144.3
Gains/(losses) recorded in equity	-	-	-	(0.1)	9.2	9.1	(0.1)	9.1
Share-based payments	-	-	2.1	-	-	2.1	-	2.1
Transactions on treasury shares	-	1.9	-	-	-	1.9	-	1.9
Dividends	40.3	-	(49.9)	-	-	(9.6)	-	(9.6)
Reclassification	-	2.9	(2.9)	-	-	-	-	-
Other movements	-	-	(2.2)	-	-	(2.2)	0.2	(2.0)
At 31 March 2021	915.6	(25.1)	651.0	22.6	(15.7)	1,548.4	0.8	1,549.2
Net profit/(loss) for the period	-	-	212.5	-	-	212.5	(0.2)	212.3
Gains/(losses) recorded in equity	-	-	-	9.2	(9.9)	(0.6)	0.4	(0.2)
Share-based payments	-	-	7.5	-	-	7.5	-	7.5
Transactions on treasury shares	-	(171.8)	-	-	-	(171.8)	-	(171.8)
Capital reduction	(130.4)	130.4	-	-	-	-	-	-
Dividends	-	-	(93.7)	-	-	(93.7)	-	(93.7)
Capital increase through employee shareholding plan	3.1	-	-	-	-	3.1	-	3.1
OCEANE conversion (note 11)	150.9	7.8	(4.0)	-	-	154.6	-	154.6
Other movements	-	-	0.7	-	-	0.7	-	0.7
At 31 March 2022	939.3	(58.7)	774.0	31.8	(25.6)	1,660.7	1.0	1,661.8

# Consolidated statement of cash flows

(in € millions)	Notes	2022	2021
Current operating profit/(loss)		334.4	236.1
Depreciation, amortisation and impairment		40.0	34.0
Share-based payments		8.3	2.1
Dividends received from associates	5	0.7	0.3
EBITDA		383.4	272.5
Change in inventories		(118.0)	(100.3)
Change in trade receivables		(38.5)	9.3
Change in trade payables		61.6	79.7
Change in other receivables and payables		(45.4)	(1.6)
Change in working capital requirement		(140.4)	(12.9)
Net cash flow from operations		243.1	259.6
Other operating income/(expense)		(0.0)	(0.0)
Financial result		(8.7)	(10.0)
Income tax		(89.6)	(72.5)
Other operating cash flows		(98.3)	(82.6)
Net cash flow from operating activities		144.8	177.0
Purchase of intangible assets and property, plant and equipment	2/4	(54.5)	(54.0)
Purchase of shares		-	(6.7)
Disposals of non-current assets		0.2	1.4
Disposal of shares in associates and non-consolidated investments		-	71.3
Net cash flow from other investments		(11.5)	(3.5)
Net cash flow from investment activities		(65.7)	8.4
Capital increase		3.1	-
Treasury shares	10	(171.8)	1.9
Increase in financial debt		114.4	4.6
Repayment of financial debt		(27.1)	(250.2)
Dividends paid		(93.7)	(9.6)
Net cash flow from financing activities – continuing operations		(175.1)	(253.2)
Net cash flow from financing activities		(175.1)	(253.2)
Translation differences on cash and cash equivalents		11.4	(0.6)
Change in cash and cash equivalents		(84.7)	(68.4)
Cash and cash equivalents at start of year	9	201.0	269.4
Cash and cash equivalents at end of year	9	116.3	201.0

# Notes to the consolidated financial statements

## INTRODUCTION

Rémy Cointreau is a Société anonyme (French limited liability company) with a Board of Directors subject to French legislation and in particular the French Commercial Code. Rémy Cointreau shares are listed on Euronext Paris.

The consolidated financial statements presented below were approved by the Board of Directors on 1 June 2022. They will be submitted for shareholder approval at the Shareholders' Meeting on 21 July 2022.

# NOTE 1 ACCOUNTING POLICIES AND PRINCIPLES

Rémy Cointreau's financial year runs from 1 April to 31 March. The consolidated financial statements are presented in millions of euros.

In accordance with European regulation (EC) No. 1606/2002 of 19 July 2002, Rémy Cointreau Group's consolidated financial statements are prepared in accordance with international accounting standards applicable within the European Union as of 31 March 2022.

The accounting principles applied in the preparation of the consolidated financial statements for the period ended 31 March 2022 comply with IFRS, as adopted by the European Union. These standards can be consulted on the European Commission website at:

#### www.eur-lex.europa.eu

## Changes to the accounting basis compared with the previous financial year

The accounting policies and principles applied in the preparation of the financial statements are the same as those applied in the consolidated financial statements for the financial year ended 31 March 2021, except for mandatory changes to standards at 1 April 2021.

In April 2021, the IFRS Interpretations Committee (IFRS IC) clarified the period to which commitments relating to certain defined-benefit pension schemes should be attributed. The application of this decision at the Rémy Cointreau Group level only concerns the French retirement indemnity scheme and has led to a reduction in the corresponding provision of approximately €1 million with an increase in equity as counterparty.

In April 2021, the IFRS IC also published a decision relating to IAS 38 "Intangible assets" relating to the recognition of configuration and customisation costs for software made available in the "cloud" under "Software as a service" (SaaS) contracts. The effects of this decision are currently being analysed by the Group.

## NOTE 1.1 IMPACT OF THE RUSSIAN-UKRAINIAN CONFLICT

During the month of February 2022, the conflict between Russia and Ukraine escalated dramatically into a situation of war. The Rémy Cointreau Group generates approximately 1% of its sales in Russia and Ukraine and does not hold any assets there. Products are distributed by third-party distributors in these two countries. The Group has a representative office in the region, which has around 30 people (two of whom were based in Ukraine at the time). All activities have been suspended. The last shipments to Russia took place in January 2022. The Group's priority is to support the local teams and their families. The Group has also contributed financially and materially to the humanitarian aspects of this conflict.

## **NOTE 1.2 IMPACT OF CLIMATE CHANGE**

The Rémy Cointreau Group's current exposure to the consequences of climate change is limited and the impact on the financial statements for the year is mainly related to expenses incurred to implement the Group's environmental strategy. The Group's activities and results may be impacted in the short, medium and long term by the availability and increase in the price of raw materials, production costs and transport. These potential effects cannot be quantified at this stage but are fully integrated through a cautious approach to the forecasts used in tests to measure the value of intangible assets.

#### **NOTE 1.3 USE OF ESTIMATES**

The preparation of the financial statements in accordance with International Financial Reporting Standards requires the use of estimates and assumptions that have a bearing on the amounts reported in the financial statements and whose subsequent revision could affect future results. This is particularly the case in respect of the items described below.

## **Asset impairment tests**

The Group regularly uses discounted future cash flow calculations and/or market values of comparable assets for impairment tests performed on the carrying amount of intangible assets with an indefinite useful life when required by standards or circumstances. The underlying parameters of such calculations are subject to assumptions, the future evolution of which may lead to significant changes in subsequent values.

#### Provisions for liabilities and charges

The recognition of provisions, generally intended to cover compensation payable in the event of litigation with third parties, requires the Group's management to estimate the level of probability associated with this risk and also the outcome of negotiations, transactions and legal proceedings that are or may be conducted with the third parties concerned.

## Pension commitments and other post-employment benefits

The valuation of these obligations is determined by the use of actuarial methods involving assumptions in respect of the discount rate, expected return on plan assets, salary increases, life expectancy, etc. Given the long-term nature of these obligations, any changes to these assumptions may have a material impact on the valuation.

#### **Derivatives**

Derivatives held by the Group in connection with its ordinary activities, mainly in the form of options, are valued using the methods prevailing in the financial markets. Note that these valuations are based on market data as at the reporting date. These values may fluctuate rapidly due to constant changes in the financial markets.

## NOTE 1.4 CONSOLIDATION METHODS

Rémy Cointreau is the consolidating company.

The financial statements of the companies under the exclusive control of Rémy Cointreau are fully consolidated. An investor controls an issuing entity when it is exposed or has rights to variable returns due to its ties with the issuing entity and it has the ability to influence these returns due to the power that it holds over the entity. Consequently, the investor controls an issuing entity if, and only if, all the items below are present:

- it holds power over the issuing entity;
- it is exposed or has rights to variable returns due to its ties with the issuing entity (special purpose entities, see also note 1.9);
- · it has the ability to exercise power over the issuing entity such as to influence the amount of returns it obtains.

Equity investments in companies in which the Group exercises significant influence (associates) are accounted for by the equity method. A significant influence is presumed to exist, unless it is clearly shown that this is not the case, when the parent company holds, directly or indirectly, 20% or more of the voting rights in the Company.

Consolidated companies prepare their financial statements in accordance with generally accepted accounting principles in their country. Where necessary, adjustments are made to these financial statements to bring their accounting policies and principles into line with those used by the Group.

All significant transactions between consolidated companies as well as intra-Group gains and losses are eliminated on consolidation.

#### NOTE 1.5 TRANSLATION OF THE FINANCIAL STATEMENTS OF FOREIGN SUBSIDIARIES

The consolidated financial statements of the Rémy Cointreau Group are stated in euros, the functional currency of Rémy Cointreau SA.

The statements of financial position of subsidiaries, whose functional currency is not the euro, are translated at the closing exchange rate. The income statements and statements of cash flows are translated at the average exchange rate for the period concerned. Differences arising from the use of different exchange rates are recognised directly in equity under "Translation differences" until the sale or liquidation of the subsidiary concerned.

#### NOTE 1.6 FOREIGN-CURRENCY TRANSACTIONS

In relation to each entity, transactions denominated in currencies other than the functional currency are recorded in the functional currency using the exchange rate applicable on the date of transaction. At the end of each period, monetary assets and liabilities denominated in foreign currencies are revalued at the closing exchange rate. The resulting differences are recognised in either the operating profit/(loss) or financial result depending on the nature of the underlying transactions.

By way of exception, revaluation differences relating to transactions classified as net investment hedges are recognised directly in equity under "Translation differences".

As a general rule, distribution subsidiaries invoice their customers in the functional currency of the customer and make purchases from production subsidiaries in their own functional currency (not in the functional currency of the production company). The majority of the Group's production subsidiaries are located in the euro zone, while the euro represents less than 15% of its sales. As a result, production subsidiaries and some distribution subsidiaries are significantly exposed to changes in foreign exchange rates.

The Group manages this risk, and other similar risks associated with the financing of its "non euro" subsidiaries, centrally through the use of derivatives which are recognised in accordance with IFRS 9. The hedging instruments are concluded over a rolling 18-month period. At the end of each period, the Group may retain a portfolio of instruments intended to hedge the cash flows of subsequent years. Over the course of the financial year, the instruments retained at the start of the year reach maturity.

The revaluation effects of foreign currency derivatives at the end of each period are recognised under IFRS 9, mainly in equity (OCI). These revaluations, dependent upon the closing exchange rate for each currency, have no bearing on the income that will actually be generated upon maturity of the instruments.

The income actually generated upon maturity of financial instruments allocated in the financial year is recorded in either gross margin or financial result depending on the type of cash flows hedged (trading or financial).

#### NOTE 1.7 BUSINESS COMBINATIONS AND GOODWILL

Goodwill represents the difference between the cost of acquisition of the businesses and the fair value of identifiable assets and liabilities at the date of acquisition.

In accordance with IFRS 3 "Business combinations", goodwill is not amortised but is subject to impairment testing at least annually and as soon as there is any indication of a decrease in value. For the purpose of this testing, goodwill is allocated to Cash Generating Units (CGUs).

Costs related to an acquisition are recognised in profit and loss for the period in which the costs are incurred and the services received. They are classified as "Other operating income/(expenses)" in the consolidated income statement and as "Net cash flow from investment activities" in the consolidated cash flow statement.

#### NOTE 1.8 DEFINITION OF CERTAIN INDICATORS

#### A) Sales

Sales include wholesale and retail trading of finished goods, corresponding mainly to branded wines and spirits marketed by the Group.

These sales are recognised when control has been transferred to the customer, which generally occurs on shipment.

These amounts are stated net of duties and taxes and net of any provisions for discounts, rebates and other forms of trade agreements when they result in the customer ultimately paying a lower price for the goods.

#### B) Current operating profit, operating profit, net profit/(loss) from discontinued operations

Current operating profit/(loss) comprises all elements relating to the Group's activities with the exception of:

- the operating profit/(loss) from operations that were deconsolidated or discontinued during the period or for which plans to this effect have been
  approved by the Board of Directors. The corresponding operating profit/(loss) is reclassified in the item "Net profit/(loss) from discontinued
  operations" together with other items of income and expense relating to these activities;
- items that, given their nature, frequency and materiality, cannot be considered as part of the Group's ordinary activities and which affect interperiod comparisons. They include notably impairment provisions in respect of brands and other non-current assets recognised as a result of impairment tests (see note 2), provisions for restructuring and litigation, and significant gains and losses on disposals of assets other than those relating to operations that already have been, or are to be, discontinued.

## C) Earnings before interest, tax, depreciation and amortisation (EBITDA)

This aggregate, which is used in the calculation of certain ratios, is calculated as follows: current operating profit + depreciation and amortisation expenses on intangible assets and property, plant and equipment for the period + expenses relating to stock option and similar plans + dividends paid by associates during the period.

## D) Net debt

This measure is used to calculate certain ratios. It corresponds to: long-term financial debt + short-term financial debt and accrued interest - cash and cash equivalents. Debt includes IFRS 16 lease liabilities and debt relating to commitments to purchase securities from non-controlling shareholders.

## NOTE 1.9 CONSOLIDATION OF COOPERATIVES

Since 1 April 2003, the Rémy Cointreau Group has fully consolidated as a special purpose entity, the Alliance Fine Champagne (AFC) cooperative, in respect of the scope of operations relating to Rémy Cointreau.

This consolidation is reflected by the recognition in the consolidated statement of financial position of the inventories that AFC holds and intends to deliver to Rémy Cointreau. These inventories include inventories held by the distillers in connection with multi-year supply agreements. Corresponding entries are included in financial debt and trade payables. The resulting finance costs are also included in the Rémy Cointreau Group's borrowing cost.

#### NOTE 1.10 COMMITMENTS TO PURCHASE MINORITY SECURITIES

The minority shareholders of certain fully consolidated subsidiaries benefit from promises granted by the Group to purchase their securities. Some contracts, due to their clauses, fall within the scope of IFRS 2.

In all cases, the recognition of these contracts leads to the recognition of a liability representing the value of the commitment. These debts are classified as financial debts and the corresponding non-controlling interests are cancelled.

## NOTE 2 GOODWILL AND OTHER INTANGIBLE ASSETS

With the exception of software licences, "Brands and other intangible assets" mainly comprises the value of intangible assets identified when acquisitions are made by the Group: residual goodwill and brands.

For certain brands owned by the Group, the value recorded in the statement of financial position is the result of the acquisition of non-controlling interests or businesses subsequent to the creation or inclusion of the brand. The amount recorded in the statement of financial position therefore represents only a percentage of the value of the brand.

The values recorded under "Brands" in the Rémy Cointreau Group's statement of financial position are not amortised as they have the benefit of legal protection, generate higher earnings than those of similar unbranded products and have an indefinite useful life.

Brands are tested for impairment at least annually at the period end and as soon as there is any indication of a decrease in value. These tests, described below, also relate to goodwill.

Expenditure incurred to create new brands or to develop existing brands and all expenses relating to the registration and legal protection of brands are systematically recognised in the income statement for the period in which they are incurred.

Pursuant to IAS 38 "Intangible assets", advertising and promotional expenses are recorded as expenses in the period in which they are incurred.

The Rémy Cointreau Group does not capitalise any research and development costs.

Other intangible assets are amortised over a period of three to seven years.

## Impairment tests

For impairment tests performed on the carrying amount of intangible assets with an indefinite useful life, when required by standards or circumstances, the Group regularly uses discounted future cash flow calculations and/or market values of comparable assets. The underlying parameters of such calculations are subject to assumptions, the future evolution of which may lead to significant changes in subsequent values.

The value in use of assets is tested as soon as there is any indication that it may be impaired, and automatically at each year-end in the case of assets with an indefinite useful life.

When impairment tests indicate that the present value is less than the carrying amount and that this loss is deemed to be permanent, impairment is recognised in the income statement.

For these tests, assets are allocated to Cash Generating Units (CGUs). In Rémy Cointreau Group's case, the structure of these CGUs is based on the brand portfolio. Each brand or group of brands constitutes a unit when the brand or brands generate cash inflows that are largely independent of those generated by other brands or groups of brands.

These tests consist of comparing the carrying amount of the assets or Group of assets with their present value, the latter being the higher of their value in use and their market value less any costs involved in selling the assets.

The principal method used to estimate value in use is based on the present value of estimated future cash flows (excluding interest) generated by the use of each brand, asset or group of assets. Cash flows are estimated based on medium-term plans, the duration of which is tailored to the individual characteristics of each business. For example, the duration is five years for brands without ageing processes and 12 years for those with ageing processes or recently acquired brands that are the subject of long-term development plans. The terminal value is determined by applying a perpetual growth rate. Different discount rates are used and include a specific risk premium for each business.

When recent transactions involving similar assets have taken place, the multiples for these transactions are used to determine market value.

With respect to operational entities that the Group's management has decided to sell, the assets concerned are stated at the lower of their carrying amount and estimated market value after transaction costs. If negotiations are in progress, the value is based on the best estimate of their outcome as of the reporting date.

(in € millions)	Goodwill	Brands	Rights of distribution	Other	Total
Gross value at 31 March 2021	51.7	515.9	3.7	51.3	622.6
Acquisitions	-	-	-	6.4	6.4
Disposals, items scrapped	-	-	-	(0.7)	(0.7)
Other movements	-	-	-	3.9	3.9
Translation differences	1.7	1.2	0.2	0.7	3.8
Gross value at 31 March 2022	53.3	517.1	3.9	61.7	636.0
Accumulated amortisation at 31 March 2021	19.8	60.6	3.7	30.5	114.5
Increase	0.5	-	-	7.2	7.8
Disposals, items scrapped	-	-	-	(0.7)	(0.7)
Translation differences	1.1	0.6	0.2	0.5	2.4
Accumulated amortisation at 31 March 2022 (1)	21.4	61.2	3.9	37.6	124.0
Net carrying amount at 31 March 2021	31.9	455.3	0.0	20.8	508.1
Net carrying amount at 31 March 2022	31.9	455.9	0.0	24.1	511.9

<sup>(1)</sup> Impairment of goodwill: Westland €18.8 million (partial impairment), Mount Gay €2.1 million and Domaine des Hautes Glaces (total impairment). Brand impairment: Metaxa €45.0 million, Mount Gay €8.1 million (total impairment), other secondary brands €8.1 million.

The "Goodwill" item, at a net value of €31.9 million at 31 March 2022, includes the goodwill generated by the acquisitions of Bruichladdich Distillery Company Ltd (September 2012), Domaines des Hautes Glaces (January 2017), The Westland Distillery Company (January 2017), Brillet (April 2020) and Telmont (October 2020).

The "Brands" item, with net value of €455.9 million at 31 March 2022, includes:

(in € millions)	Net carrying amount	
Historical brands: Rémy Martin and Cointreau	281.8	These values come from the recognition of minority interest buybacks and do not therefore represent comprehensive assessment of these brands.
Acquired brands of significant importance: Metaxa, Bruichladdich, Westland, Brillet, J. de Telmont.	171.0	Metaxa brand acquired in 2000.  Bruichladdich (including Port Charlotte and Octomore) brands acquired in 2012.  Westland brand acquired in 2017.  Brillet and J. de Telmont brands acquired in 2020
Other acquired brands of secondary importance	3.2	
Total	455.9	

<sup>&</sup>quot;Other" mainly includes software acquired and developed internally.

#### IMPAIRMENT TEST OF BRANDS AND OTHER INTANGIBLE ASSETS

In accordance with IAS 36, goodwill and brands that are attached or part of various Cash Generating Units (CGUs) are tested each year to measure their net carrying amount against their present value.

What follows is a summary of the tests carried out at 31 March 2022:

CGU	Discount rate after tax	Perpetual growth rate	Test result	Sensitivity Discount rate +50 basis points	Sensitivity Perpetual growth rate -50 basis points
Rémy Martin	7.4%	1.6%	No impairment	No impairment	No impairment
Cointreau	7.2%	1.6%	No impairment	No impairment	No impairment
Metaxa	7.4%	1.7%	No impairment	Impairment of €4 million	No impairment
Bruichladdich	10.1%	1.7%	No impairment	No impairment	No impairment
Westland	9.4%	2.0%	No impairment	Impairment of €4 million	Impairment of €1 million
Brillet	11.2%	2.0%	No impairment	No impairment	No impairment
Telmont	7.4%	1.6%	No impairment	No impairment	No impairment

# NOTE 3 IFRS 16 RIGHT OF USE

IFRS 16 "Leases" is mandatory for financial years beginning on or after 1 January 2019. Rémy Cointreau had opted for the early application of this standard, from 1 April 2018. The chosen transition method was the "simplified retrospective" method, with the implementation of the simplified measures envisaged in the standard (exclusion of contracts of less than one year and exclusion of contracts for low-value assets).

The discount rate used corresponds to each entity's incremental borrowing rate at 1 April 2018 for all contracts outstanding at that date. For new leases, the prevailing rate at the lease inception date is used. The discount rates range from 1% to 6.5% and are calculated on the basis of the entity's risk profile and the maturity of the restated contract. They include a country risk component.

Restatements apply to operating leases, mainly for offices and warehouses. The period used for the valuation of these rental commitments runs until March 2031 and corresponds to the potentially extended contractual term if the Group intends to exercise a renewal option.

Pursuant to IFRS 16, leases are recognised as rights-of-use for the underlying assets in return for a liability representing the present value of future rents. The rights-of-use are depreciated while the liability is reduced in the amount of the rent paid during the financial year. A financial expense records the effect of the accretion of the liability.

## NOTE 3.1 ANALYSIS OF CHANGE

(in € millions)	Gross amount	Depreciation & amortisation	Total
At 31 March 2021	35.7	(18.3)	17.4
New leases	14.0	-	14.0
Expired leases	(0.3)	0.2	(0.1)
Depreciation and amortisation	-	(8.6)	(8.6)
Other movements	(0.1)	0.1	-
Translation differences	1.7	(1.0)	0.7
At 31 March 2022	51.0	(27.6)	23.4

The rental expense for contracts excluded from IFRS 16 is not significant.

## NOTE 3.2 BREAKDOWN BY ASSET CATEGORY

	Net carryii	ng amount		Depreciation and amortisation expense	
(in € millions)	2022	2021	2022	2021	
Offices	20.9	15.5	(7.7)	(6.2)	
Warehouses and production sites	1.7	1.4	(0.9)	(0.4)	
Other	0.9	0.5	(0.5)	(0.4)	
TOTAL	23.4	17.4	(9.0)	(7.1)	

# NOTE 4 PROPERTY, PLANT AND EQUIPMENT

#### **Gross amount**

In accordance with IAS 16 "Property, plant and equipment", the gross value of items of property, plant and equipment corresponds to their acquisition or production cost. These assets are not revalued subsequently.

Their value does not include any finance costs.

Capital grants are deducted from the cost of the property, plant or equipment to which they relate.

Maintenance and repair costs are recognised in the income statement when incurred, except when intended to increase productivity and/or to extend the useful life of an asset.

The assets concerned are depreciated using the methods and useful lives described below.

## Depreciation

Depreciation is calculated using the straight-line method applied to the acquisition cost less any estimated residual value.

The Rémy Cointreau Group's property, plant and equipment are predominantly used in production. Given that they are used until the end of their estimated useful lives, it is deemed that they have no material residual value.

Depreciation is based on the estimated useful lives of the different categories of property, plant and equipment, being the periods during which it is estimated that the Group will derive economic benefits from these assets.

Buildings, depending on the components	10 to 75 years
• Stills, casks, vats	35 to 50 years
Technical plant, machinery and equipment	3 to 15 years

(in € millions)	Land	Buildings	Other	In progress	Total
Gross value at 31 March 2021	27.7	186.3	334.6	43.3	591.9
Acquisitions	1.4	8.6	20.6	23.5	54.1
Disposals, items scrapped	(0.5)	(0.4)	(6.6)	-	(7.5)
Other movements	0.4	19.4	6.7	(26.7)	(0.2)
Translation differences	0.5	1.6	3.6	0.8	6.5
Gross value at 31 March 2022	29.5	215.5	359.0	40.9	644.9
Accumulated depreciation at 31 March 2021	3.5	65.3	186.6	-	255.3
Increase	0.5	6.1	17.6	-	24.2
Disposals, items scrapped	(0.3)	(0.1)	(5.9)	-	(6.3)
Translation differences	-	0.4	2.3	-	2.7
Accumulated depreciation at 31 March 2022	3.7	71.7	200.6	-	276.0
Net carrying amount at 31 March 2021	24.2	121.0	148.1	43.3	336.6
Net carrying amount at 31 March 2022	25.8	143.7	158.4	40.9	368.9

As of 31 March 2022, no property, plant or equipment owned by the Group was subject to impairment provisions. These non-current assets are unencumbered.

During the financial year ended 31 March 2022, acquisitions mainly concerned major investment programmes at the Cognac, Islay, Barbados, Seattle and St-Jean-d'Hérans production sites (new buildings or renovation of existing facilities).

# NOTE 5 INVESTMENTS IN ASSOCIATES

Investments in associates represent equity investments in companies meeting the principle described in note 1.2

(in € millions)	Spirits Platform	Total
At 31 March 2021	1.7	1.7
Dividend paid	(0.7)	(0.7)
Profit/(loss) of the period	0.8	0.8
Translation differences	0.0	0.0
At 31 March 2022	1.7	1.7

On 31 July 2015, the Rémy Cointreau Group acquired a 37% stake in Spirits Platform Pty Ltd. for €0.7 million. Spirits Platform Pty Ltd., consolidated using the equity method, distributes Rémy Cointreau's brand portfolio in the Australian market.

Its financial year-end is 30 September. Its net sales for the Rémy Cointreau financial year ended 31 March 2022 totalled €52.9 million (2021: €44.4 million). Its total assets amounted to €22.9 million at 31 March 2022 (2021: €18.6 million).

In the financial year ended 31 March 2022, the Rémy Cointreau Group generated sales of €12.5 million with Spirits Platform (2021: €9.2 million).

# NOTE 6 OTHER FINANCIAL ASSETS

(in € millions)	2022	2021
Non-consolidated equity investments (note 6.1)	15.2	18.9
Sub-leasing assets IFRS 16 (note <b>6.2</b> )	1.0	1.5
Liquidity account excluding Rémy Cointreau shares (note 6.3)	2.7	5.0
Other (note 6.4)	17.1	1.1
TOTAL	36.1	26.6

## NOTE 6.1 NON-CONSOLIDATED EQUITY INVESTMENTS

(in € millions)	% held	2022	% held	2021
Dynasty Fine Wines Group Ltd (China)	27.0%	14.7	27.0%	18.4
Bacalhôa-Vinhos de Portugal (Portugal)	0.8%	0.5	0.8%	0.5
TOTAL		15.2		18.9

This item mainly includes the valuation of the investment in the Chinese Dynasty Fine Wines Group, a major wine player in China, listed on the Hong Kong stock exchange. Said equity investment is recognised at fair value through other comprehensive income, in accordance with IFRS 9. With a closing share price of HKD 0.38, the valuation of the investment was €14.7 million at 31 March 2022, representing a decrease of €3.7 million (decrease of €4.3 million before the currency effect) compared to the financial year ended 31 March 2021 for which the counterparty was recorded under equity.

## NOTE 6.2 SUB-LEASING ASSETS - IFRS 16

This sub-leasing asset is linked to the application of IFRS 16 (note 3) and relates to an office lease in the United States.

## NOTE 6.3 LIQUIDITY ACCOUNT

Since the financial year ended 31 March 2006, Rémy Cointreau signed a liquidity agreement with a financial intermediary. This type of agreement does not qualify as "Cash and cash equivalents". Furthermore, the balance on the account corresponding to the value of Rémy Cointreau shares held under the agreement is reclassified to equity as a deduction from consolidated shareholders' equity (note **10.1**).

## NOTE 6.4 OTHER FINANCIAL ASSETS

The "Other" item includes loans to non-fully consolidated subsidiaries and security deposits relating to commercial leases or customs procedures.

## NOTE 7 INVENTORIES

Inventories are recognised when the risks and rewards of their ownership have passed to the Rémy Cointreau Group. The application of this principle which is part of the IFRS conceptual framework, results in the recognition of inventories that are held physically and legally by third parties. The counterparty to these inventories is generally recorded in trade payables.

Inventories are stated at the lower of cost and net realisable value.

A substantial part of the inventories held by the Rémy Cointreau Group consists of eaux-de-vie (cognac, brandy, rum, malt Scotch whisky) that are undergoing ageing. These inventories may be held for periods ranging from 3 to more than 70 years. They remain classified within current assets in accordance with industry practice.

Inventories originating from agricultural assets owned or operated directly by the Group are not material.

The inventories undergoing ageing are recognised at cost, excluding interest, which is recorded in financial expenses in the period during which it is incurred. The cost price comprises the purchase price plus incidental costs and is increased each year by including costs directly attributable to the ageing process as well as to reflect evaporation.

The approach used to determine realisable value takes into account the sale price of the finished goods developed using these inventories.

Finished goods inventories are stated at the lower of the cost price calculated using the weighted average cost method and net realisable value.

## NOTE 7.1 BREAKDOWN BY CATEGORY

(in € millions)	2022	2021
Raw materials	59.1	49.6
Ageing wines and eaux-de-vie (1)	1,400.5	1,322.0
Goods for resale and finished goods	160.8	125.4
Gross amount	1,620.5	1,497.0
Provision for impairment	(5.0)	(4.5)
Carrying amount	1,615.5	1,492.5

<sup>(1)</sup> of which Alliance Fine Champagne inventories (March 2022: €343.9 million, March 2021: €357.6 million).

As of 31 March 2022, some eaux-de-vie inventories were subject to agricultural warrants for €60.0 million (2021: €60.0 million).

## NOTE 7.2 ANALYSIS OF CHANGE

(in € millions)	Gross amount	Impairment	Carrying amount
Balance at 31 March 2021	1,497.0	(4.5)	1,492.5
Movement	118.0	(0.5)	117.5
Translation differences	5.4	(0.1)	5.4
Balance at 31 March 2022	1,620.5	(5.0)	1,615.5

# NOTE 8 TRADE AND OTHER RECEIVABLES

Trade receivables, which are generally collected within three months, are stated at nominal value.

(in € millions)	2022	2021
Trade receivables	123.8	85.5
Receivables related to taxes and social charges (excl. income tax)	43.4	25.0
Sundry prepaid expenses	14.8	9.5
Advances paid	65.6	33.1
Other receivables	5.9	5.0
TOTAL	253.6	158.1
of which provision for doubtful debts	(0.4)	(9.6)

At 31 March 2022, the breakdown of trade receivables by maturity was as follows:

			Due			
(in € millions)	Total	Not yet due -	Less than 3 months	More than 3 months		
Trade receivables gross	124.2	117.8	6.3	0.1		

The Group is engaged in factoring programmes in Europe, the United States and Asia-Pacific (excluding China) with specialised companies, top-tier bank subsidiaries.

Through these programmes, the Group is able to transfer to the factor all credit and carrying risks related to the accounts receivable of certain customers, up to a certain credit limit. These programmes meet the conditions set forth by IFRS 9 enabling the Group to deconsolidate its receivables once they are transferred to the factor.

Factoring programmes put in place at 31 March 2022 have accelerated €14.7 million in customer payments (2021: €55.0 million).

# NOTE 9 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash and short-term investments that are considered highly liquid, can be converted into a known amount of cash and involve immaterial risk of loss in value in relation to the criteria specified in IAS 7.

(in € millions)	2022	2021
Short-term deposits	0.2	0.2
Cash at bank	116.2	200.8
TOTAL	116.3	201.0

# NOTE 10 SHAREHOLDERS' EQUITY

## NOTE 10.1 SHARE CAPITAL, SHARE PREMIUMS AND TREASURY SHARES

	Number of shares	Treasury shares	Total number of shares	Share capital	Share premi- ums	Treasury shares
At 31 March 2021	50,503,106	(243,324)	50,259,782	80.8	834.8	(25.1)
Share Buyback Plan	-	(982,713)	(982,713)	-	-	(169.5)
Liquidity account	-	(13,081)	(13,081)	-	-	(2.3)
Employee shareholding plan	23,457	-	23,457	0.0	3.1	-
Capital reduction	(750,000)	750,000	-	(1.2)	(129.2)	130.4
OCEANE conversion	1,375,939	75,000	1,450,939	2.2	148.7	7.8
At 31 March 2022	51,152,502	(414,118)	50,738,384	81.8	857.4	(58.7)

## Share capital and premiums

At 31 March 2022, the share capital consisted of 51,152,502 shares with par value of €1.60.

#### Share buyback plan

On 2 June 2021, Rémy Cointreau's Board of Directors authorised a new share buyback plan, pursuant to resolutions nineteen and twenty of the Extraordinary Shareholders' Meeting of 23 July 2020. This programme was designed to cover a maximum of one million shares under the price conditions authorised by the Extraordinary Shareholders' Meeting of 23 July 2020 in its nineteenth resolution.

The share buyback programme is designed to achieve the following, in order of decreasing priority:

- (a) reducing the share capital via the cancellation of treasury shares;
- (b) meeting the obligations arising from bonus share programmes for employees and/or corporate officers of the Company and/or its related companies:
- (c) meeting the obligations in respect of marketable securities giving access to capital.

Pursuant to this authorisation, the Company appointed an investment services provider to purchase Rémy Cointreau SA shares. At the end of this programme, on 8 December 2021, 982,713 shares had been acquired for an amount of €169.5 million.

These shares were subject to a capital reduction of 750,000 securities pursuant to the decision of the Board of Directors of 13 January 2022 and 146,185 securities were allocated to cover bonus share plans.

#### Employee shareholding plan

Between June and July 2021, Rémy Cointreau launched its first employee shareholding plan, "My Rémy Cointreau" in France. Subscriptions led to the issue of 23,457 new shares, *i.e.* a capital increase of €3.1 million.

## OCEANE conversion

In the period ended 31 March 2022, given the price of the Rémy Cointreau share, an early conversion condition was met for the OCEANE and requests for conversion into Rémy Cointreau shares were made for 57.9% of the outstanding bonds. Accordingly, 1,450,939 shares were exchanged, including 75,000 existing shares and 1,375,939 new shares. The amortisation of the equity component of the OCEANE bonds was adjusted for €(4.0) million.

## **Treasury shares**

Treasury shares: Group investments in Rémy Cointreau shares are deducted from consolidated shareholders' equity at their acquisition cost. These shares are generally held with the aim of serving bonus share plans or as part of a liquidity contract.

At 31 March 2022, Rémy Cointreau held 396,701 treasury shares intended to cover current or future bonus share plans and 17,417 shares under the liquidity contract.

#### NOTE 10.2 NUMBER OF SHARES USED TO CALCULATE EARNINGS PER SHARE

Basic earnings per share are calculated according to the weighted average number of shares in issue during the financial year, less the average number of treasury shares held over the period.

Diluted earnings per share are calculated based on the weighted average number of shares in issue during the reporting period after deduction of the average number of treasury shares held over the period and plus the weighted average number of shares that would result from the settlement of the bonus share plans outstanding at the reporting date and of any potential conversion of convertible bonds (OCEANE). These calculations are in line with IAS 33.

In the event that diluted earnings per share are higher than basic earnings per share, diluted earnings per share are adjusted to the level of basic earnings per share.

	2022	2021
Average number of shares (basic):		
Average number of shares	51,114,281	50,333,706
Average number of treasury shares	(675,271)	(263,209)
Total used to calculate basic earnings per share	50,439,010	50,070,497
Average number of shares (diluted):		
Average number of shares (basic)	50,439,010	50,070,497
Dilution effect of bonus share plans	229,899	69,101
Dilution effect on OCEANE	1,058,191	2,506,549
Total used to calculate diluted earnings per share	51,727,100	52,646,147

#### NOTE 10.3 BONUS SHARE PLANS

Grant date <sup>(1)</sup>	Plan No.	Vesting pe- riod	Minimum re- tention pe- riod	Rights ini- tially granted	Value per right at grant date	Rights lapsed	Rights granted at the end of the vesting period	Rights out- standing at 31 March 2022
17 January 2019	2019	4 years	-	57,450	101.00	14,875	-	42,575
24 November 2020	2020	3 years	-	42,479	153.00	9,368	-	33,111
14 January 2021	2021	4 years	-	39,602	149.20	5,390	-	34,212
31 March 2021	2021/2025	4.25 years	-	72,500	159.40	16,000	-	56,500
31 March 2021	2021/2030	9.25 years	-	72,500	159.40	16,000	-	56,500
13 January 2022	2022	4 years	-	35,310	199.20	2,125	-	33,185
Total				319,841		63,758	-	256,083

<sup>(1)</sup> The grant date is the date of the Board meeting which decided the allocations under each plan.

All plans are indexed plans (AGAI). The shares issued to beneficiaries at the end of the vesting period are subject to their continued employment with the Group. The number of shares will depend on the achievement of external and/or internal criteria.

2019 Plan: 50% of the maximum number of shares will be granted if the overall performance of Rémy Cointreau stock (TSR – Total Shareholder Return) as at the end of the vesting period is superior to that of a panel of 10 luxury goods and/or premium spirits companies. 50% of the maximum number of shares will be granted if the current operating profit has reached the target set (target values defined for financial years 19/20 to 22/23). The Board of Directors will set the share delivery terms (delivery of treasury shares or creation of new shares) when deciding on the final allocation of the plan. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

2020 Plan: 50% of the maximum number of shares will be granted if the current operating profit has reached the target set (target values defined for financial years 19/20 to 22/23). 50% of the maximum number of shares will be granted if the target set for Rémy Cointreau's CO2 emissions, calculated according to scope 1+2 of the Green House Gas (GHG) Protocol and taking into account the 1.5°C scenario, is achieved. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

2021 Plan: 50% of the maximum number of shares will be granted if the current operating profit has reached the target set (target values defined for financial years 20/21 to 23/24). 50% of the maximum number of shares will be granted if the target set for Rémy Cointreau's CO2 emissions, calculated according to scope 1+2 of the Green House Gas (GHG) Protocol and taking into account the 1.5°C scenario, is achieved. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

Plan 2021/2025: 50% of the maximum number of shares will be granted if the current operating profit has reached the target set for the 2024/2025 financial year. 50% of the maximum number of shares will be granted if the gross margin has reached the target set for the 2024/2025 financial year. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

Plan 2021/2030: one-third of the maximum number of shares will be granted if the current operating profit has reached the target set for the 2029/2030 financial year. One-third of the maximum number of shares will be granted if the gross margin has reached the target set for the 2029/2030 financial year. One-third of the maximum number of shares will be granted if Rémy Cointreau's target percentage reduction in intensity of CO2 emissions, calculated according to scopes 1+2+3 of the GHG (Greenhouse Gas Protocol) applying the "WB2C" and "1.5°C" scenarios, has met the target set for the 29/30 financial year. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

2022 Plan: 50% of the maximum number of shares will be granted if the current operating profit has reached the target set (target values defined for financial years 21/22 to 24/25). 50% of the maximum number of shares will be granted if the target set for Rémy Cointreau's CO2 emissions, calculated according to scope 1+2 of the Green House Gas (GHG) Protocol and taking into account the 1.5°C scenario, is achieved. As at the reporting date, the plan was expected to be serviced in full by the delivery of shares held by Rémy Cointreau.

## Calculation of the expense for the year

In accordance with IFRS 2, an expense representing the value of the benefit granted to the beneficiaries of these plans is recognised as operating profit, spread over the vesting period.

The fair value of the rights granted was calculated by independent actuaries.

(in € millions)	Fair value of the right (€)	Total value	2022 expense
2019 Plan	82.58	3.5	0.5
2020 Plan	147.68	5.5	1.8
2021 Plan	143.87	5.5	1.4
2021-2025 Plan	151.63	8.6	2.0
2021-2030 Plan	138.98	7.9	0.8
2022 Plan	191.31	6.3	0.3
Total		37.3	6.9

## **NOTE 10.4 DIVIDENDS**

The Shareholders' Meeting of 22 July 2021 approved the payment of an ordinary dividend of €1.85 per share in respect of the financial year ended 31 March 2021, representing an overall amount of €93.7 million. Payment of the dividend was made entirely in cash on 1 October 2021.

## NOTE 10.5 NON-CONTROLLING INTERESTS

Equity related to non-controlling interests amounts to €1.0 million (March 2021 €0.8 million) and mainly corresponds to the non-controlling interests of Mount Gay Distilleries Ltd.

# NOTE 11 FINANCIAL DEBT

Financial resources are stated at their par value net of costs incurred when arranging this financing. These costs are recognised in the income statement as financial result using an actuarial calculation (the effective interest rate method), except for costs relating to the syndicated loan, which are amortised using the straight-line method over the term of the contract.

#### **NOTE 11.1 NET FINANCIAL DEBT**

	2022				2021		
_(in € millions)	Long term	Short term	Total	Long term	Short term	Total	
Gross financial debt	363.9	105.7	469.6	423.8	91.5	515.3	
Cash and cash equivalents (note 9)	-	(116.3)	(116.3)	-	(201.0)	(201.0)	
Net financial debt	363.9	(10.6)	353.3	423.8	(109.5)	314.3	

The change in net financial debt over the financial year breaks down as follows:

	2021	Change in cash	Change due to exchange rates	Change IFRS 16	Transac- tion on Telmont minority interests	Amortisa- tion of is- sue costs and pre- mium	OCEANE conver- sion	Amortisa- tion of OCEANE equity compo- nent	2022
Financial debt of more than one year	423.8	80.1	0.4	5.0	6.1	0.5	(154.6)	2.6	363.9
Financial debt of less than one year	91.5	13.5	0.4	0.4	0.0	-	0.0	-	105.7
Gross financial debt	515.3	93.6	0.8	5.4	6.1	0.5	(154.6)	2.6	469.6
Cash and cash equivalents	(201.0)	98.4	(11.4)	-	(2.3)	-	0.0	-	(116.3)
Net financial debt	314.3	192.0	(10.6)	5.4	3.8	0.5	(154.6)	2.6	353.3

## NOTE 11.2 GROSS FINANCIAL DEBT BY TYPE

		2022			2021	
(in € millions)	Long term	Short term	Total	Long term	Short term	Total
Private bond placement	79.9	-	79.9	79.9	-	79.9
Convertible bonds (OCEANE)	113.5	-	113.5	265.2	-	265.2
Drawdown on syndicated loan	-	-	-	-	-	-
Upfront fees on syndicated loan	(0.3)	-	(0.3)	(0.3)	-	(0.3)
Bank loan	79.9	-	79.9	-	-	-
Partner current account	-	-	-	-	20.0	20.0
Accrued interest	-	0.5	0.5	-	0.6	0.6
Total Rémy Cointreau SA	273.1	0.5	273.6	344.8	20.6	365.4
Bonds	64.7	-	64.7	64.6	-	64.6
Other financial debt and overdrafts	0.1	44.4	44.5	-	3.8	3.8
Commitments to purchase securities of non-controlling shareholders	9.0	-	9.0	2.9	-	2.9
Accrued interest	-	1.7	1.7	-	1.6	1.6
Financial debt by special purpose entities	-	50.3	50.3	-	57.5	57.5
Lease liabilities IFRS 16 (note 3)	17.0	8.8	25.8	11.6	8.0	19.6
Total subsidiaries	90.9	105.2	196.1	79.0	70.9	149.9
Gross financial debt	363.9	105.7	469.6	423.8	91.5	515.3

The total amount of confirmed resources available and their utilisation rate is detailed in the note on liquidity risk (note 14.6).

## NOTE 11.3 GROSS FINANCIAL DEBT BY MATURITY

(in € millions)	2022	2021
<1 year	105.7	91.5
1 to 5 years	159.5	155.2
>5 years	204.4	268.6
TOTAL	469.6	515.3

## NOTE 11.4 GROSS FINANCIAL DEBT BY TYPE OF RATES

	2022			2021		
_(in € millions)	Long term	Short term	Total	Long term	Short term	Total
Fixed interest rate	364.2	59.1	423.3	424.1	85.5	509.6
Variable interest rate	(0.3)	44.4	44.1	(0.3)	3.8	3.4
Accrued interest	-	2.2	2.2	-	2.2	2.2
Gross financial debt	363.9	105.7	469.6	423.8	91.5	515.3

## NOTE 11.5 GROSS FINANCIAL DEBT BY CURRENCY

	2022					
(in € millions)	Long term	Short term	Total	Long term	Short term	Total
Euro	357.1	99.4	456.6	413.9	85.3	499.1
US dollar	3.1	3.2	6.3	5.1	2.9	8.0
Chinese yuan	2.1	1.9	4.0	2.9	2.2	5.1
Hong Kong dollar	0.3	0.1	0.4	0.4	0.1	0.5
Other	1.3	1.1	2.4	1.5	1.0	2.5
Gross financial debt	363.9	105.7	469.6	423.8	91.5	515.3

#### NOTE 11.6 BONDS

#### Private bond placement

On 27 February 2015, Rémy Cointreau issued an €80.0 million bond in the form of a private placement with a leading European insurer. The bonds, which have a maturity of 10 years, bear interest at a nominal annual rate of 2.945%. At 31 March 2022, the corresponding debt amounted to €79.9 million after taking into account the issue costs of €0.1 million.

This contract is unsecured. Availability of the funds is subject to the A ratio (see Syndicated loan) remaining below 3.5 at each half-year end for the duration of the contract.

### Convertible bonds (OCEANE)

On 7 September 2016, as part of a private placement with institutional investors, Rémy Cointreau issued bonds with an option to convert to and/or exchange for new and/or existing shares (OCEANE), with a maturity date of 7 September 2026 and a nominal amount of €275.0 million, or 2,484,191 OCEANEs with a par value of €110.70 each.

The OCEANE bonds bear interest at a nominal annual rate of 0.125%, payable in arrears on 7 September each year.

At the date of issue, the unit par value of the OCEANE bonds incorporates an issue premium of 40% based on the reference price of the Company's shares on the Euronext Paris regulated market. Pursuant to the "split accounting" required by IAS 32, the OCEANE was initially recognised in financial debt for €250.1 million and in shareholders' equity for €24.9 million.

Holders of OCEANEs have a right to the allocation of new and/or existing Rémy Cointreau shares, at an initial conversion ratio of one share for one OCEANE. In accordance with the terms and conditions of the OCEANE bonds, this ratio was subsequently adjusted. As at 31 March 2022, it was 1.011 shares for one bond. This right to the allocation of shares is exercisable from 7 September 2023, or in the event of an early conversion condition being met.

During the financial year ended 31 March 2022, given the price of the Rémy Cointreau share, an early conversion condition was met for the OCEANE and requests for conversion into Rémy Cointreau shares were made for 57.9% of the outstanding bonds. Accordingly, 1,450,939 shares were delivered, of which 75,000 existing shares and 1,375,939 new shares. At 31 March 2022, the balance of the OCEANE bonds amounted to 1,046,678 bonds, representing a nominal value of €115.9 million, recognised for €113.5 million in financial debt and €2.0 million in equity.

### Bonds with a par value of €65 million

On 13 August 2013, Financière Rémy Cointreau SA/NV issued a ten-year bond for the amount of €65 million, guaranteed by Rémy Cointreau SA. At 31 March 2022, this bond stood at €64.7 million, taking into account €(0.3) million of issue premiums and expenses.

The bonds, with a par value of €250,000 each, were issued at 97.977% of par (issue premium of 2.023%) and bear interest at an annual nominal rate of 4% payable annually on 13 August. They will be redeemed at par at maturity on 13 August 2023.

After taking the issue premium and expenses into account, the net proceeds from the bond were €63.2 million, putting the effective interest rate at 4.35%.

This bond is not secured.

#### **NOTE 11.7 SYNDICATED LOAN**

On 2 July 2018, Rémy Cointreau signed a syndicated loan of €100 million with a pool of banking groups, which now matures on 2 July 2025.

Amounts drawn down bear interest at EURIBOR plus a margin of 35 bps to 125 bps, depending on the Group's debt rating.

This facility is unsecured. It was undrawn at 31 March 2022.

The availability of the facility is contingent on "Average net debt/EBITDA" (the A ratio) being less than or equal to 4.0 at 30 September and 31 March of each year until maturity. At 31 March 2022, the A ratio was 0.79 (September 2021: 0.77; March 2021: 1.33).

## **NOTE 11.8 OTHER BORROWINGS**

## Bilateral loan agreement

On 4 November 2021, Rémy Cointreau signed a bilateral loan agreement for €80 million. This seven-year loan, repayable at maturity, bears interest at a nominal annual rate of 0.60%, payable annually in arrears on 10 November each year.

The availability of the facility is contingent upon the A ratio (see Syndicated loan) being less than or equal to 4 at 30 September and 31 March of each year until maturity.

#### **Bilateral credit line**

On 28 January 2022, Financière Rémy Cointreau obtained a €40 million confirmed bilateral credit facility, maturing on 31 January 2023.

The drawdowns bear interest at ESTER plus a margin of 30 bps.

This facility is unsecured. It was undrawn at 31 March 2022.

## **NOTE 11.9 COMMITMENTS TO PURCHASE MINORITY SECURITIES**

As part of the acquisition of Champagnes J. de Telmont followed by a capital increase carried out in February 2022, the Rémy Cointreau Group granted minority shareholders a promise to purchase their securities under various conditions not exercisable before July 2026. The liability relating to these commitments was valued at €9.0 million at 31 March 2022.

## NOTE 12 PROVISIONS FOR LIABILITIES AND CHARGES

The recognition of provisions, generally intended to cover compensation payable in the event of litigation with third parties, requires the Group's management to estimate the level of probability associated with this risk and also the outcome of negotiations, transactions and legal proceedings that are or may be conducted with the third parties concerned.

In accordance with IAS 37 "Provisions, contingent liabilities and contingent assets", a provision is recognised when the Group has an obligation towards a third party and it is certain or highly probable that it will result in an outflow of resources for the benefit of the third party, without receipt of an at least equivalent consideration from the said third party. Provisions for restructuring are recognised only when restructuring has been announced and detailed measures drawn up.

When the time value of money is material, the amount of the provision corresponds to the present value of expected expenditure that the Company believes to be necessary to meet the liability. In practice, when the liability is expected to be settled in more than 12 months, the amount of the provision is discounted to its present value, with the effects being recognised in net financial result.

#### NOTE 12.1 ANALYSIS OF CHANGE

(in € millions)	Restructuring	Customs risk	Other Litigation	Total
At 31 March 2021	0.7	-	9.1	9.8
Increase	0.9	13,6	4.8	19.3
Reversals – Used	(0.6)	-	(2.4)	(3.0)
Reversals – Unused	-	-	(5.0)	(5.0)
Translation differences	-		0.0	0.0
At 31 March 2022	1.0	13.6	6.6	21.1

<sup>&</sup>quot;Provisions for liabilities and charges" mainly consist of provisions recognised to cover trade and employee-related litigation, as well as a provision for international customs risks relating to prior periods.

## **NOTE 12.2 MATURITY**

These provisions are intended to cover probable items of expenditure payable as follows:

(in € millions)	2022	2021
Long-term provisions (or unknown maturity)	3.3	2.1
Short-term provisions	17.9	7.7
TOTAL	21.1	9.8

## NOTE 13 TRADE AND OTHER PAYABLES

Trade payables, which are generally settled within three months, are stated at nominal value.

(in € millions)	2022	2021
Trade payables – eaux-de-vie	271.7	262.0
Other trade payables	300.3	219.0
Advances from customers	3.5	2.3
Payables related to tax and social charges (excl. income tax)	71.0	65.7
Excise duties	6.0	2.1
Miscellaneous deferred income	1.4	1.5
Other liabilities	29.4	33.3
TOTAL	683.3	586.1

## NOTE 14 FINANCIAL INSTRUMENTS AND MARKET RISKS

Derivatives held by the Group in connection with its ordinary activities, mainly in the form of options, are valued using the methods prevailing in the financial markets. Note that these valuations are based on market data as at the reporting date. These values may fluctuate rapidly due to constant changes in the financial markets.

Financial assets and liabilities are measured in accordance with IFRS 9 "Financial instruments: recognition and measurement".

The Group makes extensive use of derivatives as part of its policy of hedging exposure to currency and interest rate risks. The Group has implemented the procedures and maintains the documentation needed to justify the application of hedge accounting as defined by IFRS 9.

Derivatives are stated at market value as at the reporting date. Market values are calculated using an external valuation model, and compared with those obtained from counterparty banks. Changes in the value of currency derivatives are recognised in the manner described in note **1.4**. When used to hedge interest rate risk, changes in the value of derivative instruments (mainly caps and interest swaps) are recorded in recyclable equity in respect of the change in the intrinsic value of the hedging instruments when these options are active and in financial result for any residual change in fair value of the hedging instruments and the change in fair value of the non-hedging instruments.

## NOTE 14.1 BREAKDOWN OF FINANCIAL INSTRUMENTS BY CATEGORY

The following tables show the financial instruments recorded in the statement of financial position, analysed by the measurement categories defined in IFRS 9.

## AT 31 MARCH 2022

(in € millions)	Notes	Amount on statement	Fair value	Loans and receivables at amortised cost	Fair value through profit or loss	Fair value through OCI
Non-current financial assets	6	36.1	36.1	18.2	2.7	15.2
Derivatives	14	3.8	3.8	-	0.2	3.6
Cash and cash equivalents	9	116.3	116.3	-	116.3	-
ASSETS		156.3	156.3	18.2	119.3	18.8
Long-term financial debt	11	363.9	363.9	363.9	-	-
Short-term financial debt and accrued interest charge	11	105.7	105.7	105.7	-	-
Derivatives	14	13.7	13.7	-	0.6	13.1
LIABILITIES		483.4	483.4	469.6	0.6	13.1

<sup>(1)</sup> These financial instruments belong to the "held for trading" category.

(in € millions)	Notes	Amount on statement	Fair value	Loans and receivables at amortised cost	Fair value through profit or loss	Fair value through OCI
Non-current financial assets	6	26.6	26.6	2.6	5.0	18.9
Derivatives	14	4.7	4.7	-	0.3	4.3
Cash and cash equivalents	9	201.0	201.0	-	201.0	-
ASSETS		232.3	232.3	2.6	206.4	23.3
Long-term financial debt	11	423.8	423.8	423.8	-	-
Short-term financial debt and accrued interest charge	11	91.5	91.5	91.5	-	-
Derivatives	14	7.1	7.1	-	1.1	6.0
LIABILITIES		522.4	522.4	515.3	1.1	6.0

<sup>(1)</sup> These financial instruments belong to the "held for trading" category.

#### NOTE 14.2 MARKET RISK MANAGEMENT POLICY

The Group uses financial instruments to manage its interest rate and foreign exchange risk exposure. The policy for managing market risks complies with the prudential rules approved by the Board of Directors. More specifically, the sale of options is limited to tunnel strategies and the resale of previously purchased instruments that are subject to approval on an individual basis.

All hedging transactions are entered into with top-tier international banks.

With regard to foreign exchange risk, the Group endeavours to hedge its budgeted net commercial exposure over maximum rolling period of 36 months. This is achieved by entering into firm or optional currency hedging agreements in accordance with the guidelines set by the Board of Directors

The Group does not hedge the foreign exchange risk arising from the translation into euros of the financial statements of companies that use a currency other than the euro.

The Group's hedging policy only allows for the hedging of short-term foreign exchange risk. It is not intended to protect the Group against the economic effects of long-term money market trends on the Group's sales and margins.

## NOTE 14.3 BREAKDOWN OF FINANCIAL INSTRUMENTS (INTEREST RATE AND FOREIGN EXCHANGE RATES)

(in € millions)	2022	2021
Assets		
Interest rate derivatives	-	-
Exchange rate derivatives	3.8	4.7
TOTAL	3.8	4.7
Liabilities		
Interest rate derivatives	-	-
Exchange rate derivatives	13.7	7.1
TOTAL	13.7	7.1

## **NOTE 14.4 INTEREST RATE DERIVATIVES**

At 31 March 2022, the Group had no interest rate derivatives in its portfolio.

#### **NOTE 14.5 EXCHANGE RATE DERIVATIVES**

The Group uses options and forward contracts to hedge its cash flows from commercial transactions. Commercial transactions for the year for which payment has not been received as of the reporting date are hedged by short-term currency swaps.

Furthermore, Rémy Cointreau SA, which centralises the Group's financing needs, and its subsidiary Financière Rémy Cointreau make intra-Group loans and borrowings denominated in the counterparty's currency. The Group uses back-to-back currency swaps to match these loans and borrowings. The maturity of such transactions ranges from one month to one year.

Breakdown of all foreign exchange risk hedging instruments in the portfolio at 31 March 2022:

(in € millions)	Nominal amount <sup>(1)</sup>	Initial value	Market value	Of which CFH <sup>(2)</sup>	Of which Trading <sup>(2)</sup>
Put options and tunnel options					
Seller USD (vs. EUR)	216.2	-	0.9	0.9	-
Other currencies (vs. EUR)	98.1	-	0.4	0.4	-
	314.3	-	1.3	1.3	-
Forward sales					
Seller USD (vs. EUR)	265.7	-	(7.5)	(7.5)	
Other currencies (vs. EUR)	141.1	-	(3.3)	(3.3)	
	406.8	-	(10.8)	(10.8)	-
Purchase/(sale) of currency swaps (operating activities) (3)					
Seller USD (vs. EUR)	(89.1)	-	0.0	-	0.0
Other currencies (vs. EUR)	(24.7)	-	(0.1)	-	(0.1)
	(113.8)	=	(0.0)	-	(0.0)
Purchase/(sale) of currency swaps (financing activities) (3)					
Seller USD (vs. EUR)	29.2	-	(0.4)	-	(0.4)
Other currencies (vs. EUR)	(80.2)	-	0.0	-	0.0
	(51.0)	-	(0.3)	-	(0.3)
Total	556.4	-	(9.9)	(9.5)	(0.4)

<sup>&</sup>lt;sup>(1)</sup> Nominal amount in foreign currency translated at the closing rate.

Trading: held for trading.

Breakdown of all currency hedging instruments in the portfolio at 31 March 2021:

(in € millions)	Nominal amount <sup>(1)</sup>	Initial value	Market value	Of which CFH <sup>(2)</sup>	Of which Trading <sup>(2)</sup>
Put options and tunnel options					
Seller USD (vs. EUR)	191.8	3.8	1.2	1.2	-
Other currencies (vs. EUR)	57.0	1.1	0.3	0.3	-
	248.9	4.9	1.5	1.5	-
Forward sales					
Seller USD (vs. EUR)	157.7	-	(1.8)	(1.8)	-
Other currencies (vs. EUR)	78.5	-	(1.4)	(1.4)	-
	236.2	-	(3.2)	(3.2)	-
Purchase/(sale) of currency swaps (operating activities) (3)					
Seller USD (vs. EUR)	(71.3)	-	(0.2)	-	(0.2)
Other currencies (vs. EUR)	(19.4)	-	(0.1)	-	(0.1)
	(90.8)	-	(0.3)	-	(0.3)
Purchase/(sale) of currency swaps (financing activities) (3)					
Seller USD (vs. EUR)	22.7	-	(0.5)	-	(0.5)
Other currencies (vs. EUR)	(57.9)	-	0.0	-	0.0
	(35.2)	-	(0.5)	-	(0.5)
Total	359.1	4.9	(2.4)	(1.7)	(0.8)

<sup>(1)</sup> Nominal amount in foreign currency translated at the closing rate.

Trading: held for trading.

<sup>(2)</sup> Fair value hedge; Cash flow hedge;

<sup>(3)</sup> Difference between closing rate and forward rate.

<sup>(2)</sup> Fair value hedge; Cash flow hedge;

<sup>(3)</sup> Difference between closing rate and forward rate.

#### Sensitivity to foreign exchange risk

Taking into account the hedges in place, a 10% increase or decrease in the EUR/USD exchange rate would have the following impact, with the impact on net profit/(loss) for the period arising mainly from the ineffective portion hedging future flows:

		2022		2021	
		EUR/USD sen	sitivity	EUR/USD sensitivity	
Benchmark value		1.1102		1.1730	
		+10%	-10%	+10%	-10%
EUR/USD rate		1.22	1.00	1.29	1.06
Net profit/(loss) for the period		(2.6)	0.2	(1.6)	(1.8)
Equity excluding net profit/(loss)		21.4	(21.2)	18.0	(17.7)
Change in value of financial instruments		35.8	(40.9)	30.5	(36.4)
Nominal amount at reporting date:					
USD instruments in the portfolio		357.1	436.5	252.9	309.1
USD receivables potentially exposed		95.2	116.3	63.6	77.7

#### **NOTE 14.6 LIQUIDITY RISK**

In accordance with IFRS 7, liabilities are stated at their carrying amount at the reporting date excluding discounting effects. The amounts drawn down on credit lines in the year ended 31 March 2021 are assumed to be carried forward until the maturity of each of the corresponding facilities. The corresponding interest expense is calculated using the parameters known at the reporting date.

Liquidity risk stems mainly from the availability of financial resources.

The majority of the Group's activities are characterised by high levels of capital employed, particularly inventories undergoing ageing. Rémy Cointreau continuously monitors the balance of its financial structure, prioritises long-term resources and combines fixed-rate and variable-rate resources. Refinancing is systematically prepared for those resources reaching maturity. The Group obtains its financing from leading financial institutions.

The following table shows the contractual maturity profile of disbursements relating to financial liabilities recognised as of 31 March 2022.

_(in € millions)	Before 31 March 2023	Before 31 March 2024	Before 31 March 2025	Before 31 March 2026	Beyond	Total
Financial debt and accrued interest	97.1	65.0	80.0	-	204.8	446.9
Trade and other payables	683.3	-	-	-	-	683.3
Liabilities recognised at 31 March 2022	780.4	65.0	80.0	-	204.8	1,130.3
Future interest on financial debt	5.8	3.9	2.8	0.6	1.3	14.5
Total disbursements	786.2	68.9	82.8	0.6	206.2	1,144.7

The confirmed resources and their availability are as follows (see also note 11 for the description of financial debt):

(in € millions)	2022	2021
Fixed-rate resources	340.9	440.0
Variable-rate resources	140.0	100.0
Total	480.9	540.0
Long-term	440.9	520.0
Short-term	40.0	20.0
Total	480.9	540.0
Availability subject to compliance with the A ratio	260.0	180.0
Available with no ratio restrictions	220.9	360.0
Total	480.9	540.0
Unused at 31 March	140.0	100.0
Unused at 31 March as % of available resources	29%	19%

The availability of some financing is contingent upon achieving the "A ratio" (average net debt/EBITDA). This is calculated every six months and must be below 3.5 for the private bond placement (note **11.6**) and below 4.0 for the syndicated loan and the new bilateral loan (notes **11.7** and **11.8**). The A ratio was 0.79 at 31 March 2022. The Group is confident in its ability to maintain this ratio in the short, medium and long-term, and in its ability to renew financing that is due to reach maturity in the coming years.

In addition: the Rémy Cointreau Group had €245 million in unconfirmed bilateral lines at 31 March 2022.

The Group's rating is reviewed annually. At 31 March 2022, Moody's assigned the rating of Baa3, stable outlook.

## NOTE 15 SEGMENT REPORTING

## Breakdown by segment

As required by IFRS 8, the Rémy Cointreau Group provides an analysis by business segment and geographic area of certain of its consolidated financial statements.

#### A) Business segment

The segments to be presented are those operating segments for which separate financial information is available internally and which are used by the "main operational decision-maker" to make operational decisions. Rémy Cointreau's main operational decision-maker is the Executive Committee. This committee reviews operational performances and allocates resources based on the financial data analysed for the Rémy Martin, Liqueurs & Spirits and Partner Brands businesses. Consequently, the Group has identified these businesses as the operating segments to be presented. In addition, a holding segment includes the central expenses that are not allocated to the various divisions.

The main brands in the "Liqueurs & Spirits" segment are Cointreau, Metaxa, St-Rémy, Mount Gay, Bruichladdich, The Botanist, Westland, Domaine des Hautes Glaces, Belle de Brillet and Telmont.

The "Partner Brands" business includes brands which are not controlled by the Group and those whose production is not carried out wholly by the Group. These brands are distributed using the Group's distribution network in the framework of fixed-term agreements.

Information given by business segment is identical to that presented to the Executive Committee.

#### B) Geographic area

Sales by geographic area are analysed based on the destination of the goods sold. Items in the statement of financial position are analysed based on the geographic area of the entities reporting them.

The geographic areas covered are: Europe, Middle East and Africa; Americas; Asia-Pacific. The Asia-Pacific area includes Asia, Australia and New Zealand

#### **NOTE 15.1 BUSINESSES**

## Note 15.1.1 Breakdown of sales and current operating profit/(loss)

	Sales		
_(in € millions)	2022	2021	
Cognac	948.3	735.0	
Liqueurs & Spirits	333.2	248.3	
Group brands subtotal	1,281.5	983.3	
Partner Brands	31.3	26.9	
Holding	-	-	
TOTAL	1,312.9	1,010.2	

There are no intra-segment sales.

#### Current operating profit/(loss)

	0. ,
2022	2021
323.0	221.0
35.5	33.0
358.4	254.0
(0.0)	(0.8)
(24.0)	(17.1)
334.4	236.1

# Note 15.1.2 Breakdown of the statement of financial position

## AT 31 MARCH 2022

	Cognac	Liqueurs & Spirits	Partner Brands	Unallocated	Total
(in € millions)					
Non-current assets	485.5	418.5	0.3	78.2	982.5
Current assets	1,577.3	237.6	9.9	51.2	1,875.9
Derivatives	0.0	0.0	0.0	3.8	3.8
Cash and cash equivalents	0.0	0.0	0.0	116.3	116.3
Total assets	2,062.8	656.1	10.2	249.5	2,978.6
Equity	0.0	0.0	0.0	1,661.8	1,661.8
Financial debt and accrued interest	0.0	0.0	0.0	469.6	469.6
Provisions for liabilities and charges	35.8	10.9	0.8	0.0	47.5
Deferred and current taxation	0.0	0.0	0.0	102.6	102.6
Trade and other payables	564.7	93.0	6.3	19.3	683.3
Derivatives	0.0	0.0	0.0	13.7	13.7
Total equity and liabilities	600.5	103.9	7.1	2,267.0	2,978.6
Right of use, brands and other intangible assets not included in the basis of calculation of "return on capital employed" (ROCE)	252.5	258.6	0.2	0.0	511.3
ROCE basis of calculation	1,209.8	293.5	2.9		1,506.2

# AT 31 MARCH 2021

(in € millions)	Cognac	Liqueurs & Spirits	Partner Brands	Unallocated	Total
Non-current assets	465.2	396.4	0.5	57.8	919.9
Current assets	1,425.1	189.4	10.4	30.7	1,655.6
Derivatives	-	-	-	4.7	4.7
Cash and cash equivalents	-	-	-	201.0	201.0
Total assets	1,890.2	585.9	10.9	294.1	2,781.1
Equity	-	-	-	1,549.2	1,549.2
Financial debt and accrued interest	-	-	-	515.3	515.3
Provisions for liabilities and charges	28.7	8.5	1.7	-	38.9
Deferred and current taxation	-	-	-	84.5	84.5
Trade and other payables	490.7	66.9	7.3	21.1	586.1
Derivatives	-	-	-	7.1	7.1
Total equity and liabilities	519.5	75.5	9.0	2,177.2	2,781.1
Right of use, brands and other intangible assets not included in the basis of calculation of "return on capital employed" (ROCE)	248.3	256.0	0.3	-	504.7
ROCE basis of calculation	1,122.4	254.4	1.6		1,378.4

## Note 15.1.3 Return on Capital Employed (ROCE)

Return on capital employed is measured using the following indicators:

- current operating profit/(loss) by activity (note **15.1.1**)
- breakdown of the statement of financial position by activity, excluding certain intangibles (note 15.1.2).

Current operating profit/(loss) and capital employed are identified by business on an analytical basis. Profit and capital employed of the distribution network and holding businesses are allocated on a pro-rata basis according to net sales and current inventory.

Return on capital employed is a key indicator for the Group's management. It is one of the key performance indicators for each business.

#### AT 31 MARCH 2022

_(in € millions)	Capital employed	Current operating profit/(loss)	%
Cognac	1,209.8	323.0	26.7%
Liqueurs & Spirits	293.5	35.5	12.1%
Group brands subtotal	1,503.3	358.4	23.8%
Partner Brands	2.9	(0.0)	(1.4%)
Holding	-	(24.0)	-
Total	1,506.2	334.4	22.2%

## AT 31 MARCH 2021

_(in € millions)	Capital employed	Current operating profit/(loss)	%
Cognac	1,122.4	221.0	19.7%
Liqueurs & Spirits	254.4	33.0	13.0%
Group brands subtotal	1,376.8	254.0	18.4%
Partner Brands	1.6	(0.8)	(49.6%)
Holding	-	(17.1)	-
Total	1,378.4	236.1	17.1%

## Note 15.1.4 Capital expenditure and depreciation and amortisation expense

	Capital expending sition of properties equipment and se	l intangible as-	Depreciation and amortisation of property, plant and equip- ment and intangible assets		
(in € millions)	2022	2021	2022	2021	
Cognac	37.2	30.8	20.4	17.6	
Liqueurs & Spirits	23.2	18.1	11.0	9.4	
Partner Brands	0.0	0.1	0.1	0.1	
Total	60.5	49.0	31.5	27.1	

## **NOTE 15.2 GEOGRAPHIC AREAS**

#### Sales

(in € millions)	2022	2021
Europe – Middle-East – Africa (1)	234.1	188.3
Americas	683.3	522.0
Asia-Pacific	395.5	299.9
TOTAL	1,312.9	1,010.2

<sup>(1)</sup> Sales in France amounted to €14.1 million at 31 March 2022 (March 2021: €9.2 million).

# Statement of financial position

## AT 31 MARCH 2022

(in € millions)	Europe Middle East Africa	Americas	Asia-Pacific	Unallocated	Total
Non-current assets	807.6	85.7	12.6	0.0	982.5
Current assets	1,577.6	145.9	152.5	0.0	1,875.9
Derivatives	0.0	0.0	0.0	3.8	3.8
Cash and cash equivalents	0.0	0.0	0.0	116.3	116.3
Total assets	2,385.2	231.6	165.1	120.1	2,978.6
Equity	0.0	0.0	0.0	1,661.8	1,661.8
Financial debt and accrued interest	0.0	0.0	0.0	469.6	469.6
Provisions for liabilities and charges	33.4	0.0	14.1	0.0	47.5
Deferred and current taxation	69.4	0.4	32.8	0.0	102.6
Trade and other payables	433.3	73.7	176.3	0.0	683.3
Derivatives	0.0	0.0	0.0	13.7	13.7
Total equity and liabilities	536.1	74.1	223.3	2,145.1	2,978.6

## AT 31 MARCH 2021

	Europe Middle East Africa	Americas	Asia-Pacific	Unallocated	Total
(in € millions)					
Non-current assets	799.5	88.3	32.1	-	919.9
Current assets	1,455.6	93.4	106.5	-	1,655.6
Derivatives				4.7	4.7
Cash and cash equivalents				201.0	201.0
Total assets	2,255.1	181.8	138.5	205.7	2,781.1
Equity				1,549.2	1,549.2
Financial debt and accrued interest				515.3	515.3
Provisions for liabilities and charges	33.3	-	5.6		38.9
Deferred and current taxation	62.5	0.3	21.7		84.5
Trade and other payables	401.8	64.6	119.6		586.1
Derivatives				7.1	7.1
Total equity and liabilities	497.6	65.0	146.9	2,071.6	2,781.1

# Capital expenditure and depreciation and amortisation expense

	Capital expenditure and acqui- sition of property, plant and equipment and intangible as- sets		sition of property, plant and equipment and intangible as-		ant and equip-
_(in € millions)	2022	2021	2022	2021	
Europe – Middle East – Africa	49.0	30.8	24.9	17.6	
Americas	8.2	18.1	4.1	9.4	
Asia-Pacific	3.3	0.1	2.5	0.1	
Total	60.5	49.0	31.5	27.1	

# **NOTE 16** ANALYSIS OF OPERATING EXPENSES BY TYPE

Distribution costs comprise advertising and promotion expenses, commission income or expenses, ordinary write-downs of inventories and trade receivables and the overheads of the Group distribution companies.

Administrative expenses comprise all overheads of the holding companies and production companies.

Other income and expenses correspond to the profit generated by peripheral activities.

(in € millions)	2022	2021
Employee benefit expense	(243.9)	(213.1)
Advertising and promotion expenses	(268.8)	(191.0)
Depreciation, amortisation and impairment of non-current assets	(40.0)	(34.0)
Other expenses	(85.8)	(69.0)
Expenses allocated to inventories and production costs	71.9	63.1
TOTAL	(566.7)	(444.1)
of which:		
Distribution costs	(433.2)	(341.6)
Administrative expenses	(133.5)	(102.5)
TOTAL	(566.7)	(444.1)

Employee benefit expense included in particular salaries and social charges, pension plan costs, bonus share plan expenses and benefits in kind.

# NOTE 17 NUMBER OF EMPLOYEES

The number of employees is stated at the reporting date and covers all fully consolidated companies.

	2022	2021
France	794	745
Europe (outside France) – Africa	315	305
Americas	340	347
Asia-Pacific	475	435
TOTAL	1,924	1,832

# NOTE 18 OTHER OPERATING INCOME AND EXPENSES

"Other operating income/(expenses)" include items that, given their nature, frequency and materiality, cannot be considered as part of the Group's ordinary activities and which affect inter-period comparisons. They notably include impairment provisions in respect of brands and other non-current assets recognised as a result of impairment tests, provisions for restructuring and litigation, and significant gains and losses on disposals of assets other than those relating to operations that have already been, or are to be, discontinued (note 1.6).

(in € millions)	2022	2021
Costs relating to the acquisition of Brillet	-	(0.4)
Costs related to the acquisition of J. de Telmont	-	(1.1)
Provisions for international customs risks relating to prior periods	(13.6)	-
Reversal of provision for risks	0.1	1.2
Goodwill impairment	(0.5)	
Other	-	0.1
TOTAL	(14.1)	(0.2)

# **NOTE 19 FINANCIAL RESULT**

## NOTE 19.1 NET BORROWING COST BY TYPE

(in € millions)	2022	2021
Bonds	(2.8)	(2.8)
OCEANE	(2.9)	(4.3)
Private bond placement	(2.4)	(2.4)
Other loans	(0.2)	-
Syndicated loan and unconfirmed lines	(0.6)	(0.5)
Partner current account	(0.0)	(0.1)
Finance costs of special purpose entities	(0.9)	(1.5)
Accretion of lease liabilities – IFRS 16	(0.8)	(0.7)
Gross borrowing cost	(10.5)	(12.1)
Interest income	0.1	0.1
Net borrowing cost	(10.4)	(12.0)

Income from IFRS 16 sub-leases totalled €0.1 million and is presented in the item "Net effect of accretion of lease liabilities under IFRS 16". Financial debt is described in note 11.

### NOTE 19.2 OTHER FINANCIAL INCOME/(EXPENSE)

The amount presented in currency gains and losses mainly includes the impact of IFRS 9 on the portfolio of foreign currency derivatives, for the so-called "ineffective" portion, and the currency gains and losses from financing transactions. Currency gains/(losses) from operations are recognised in gross profit (note 1.4).

(in € millions)	2022	2021
Currency losses	(0.7)	(0.4)
Other financial expenses of special purpose entities	(1.5)	(1.5)
Other	(0.6)	(0.7)
Other financial income/(expense)	(2.8)	(2.6)

## NOTE 20 INCOME TAX

In accordance with IAS 12, deferred taxation is recognised on all temporary differences between the carrying amounts of the assets and liabilities in the consolidated financial statements and the corresponding values used for taxation purposes in the accounts of the consolidated entities.

Deferred taxation is calculated at the statutory tax rates that are expected to be in effect when timing differences reverse, which is generally the tax rate for the current reporting period or that of the subsequent reporting period, if known. The effects of changes in tax rates are included in the income tax expense for the period in which they become known.

The main source of deferred taxation for the Rémy Cointreau Group arises from the difference in the value of the brands in the consolidated financial statements, most often resulting from goodwill on acquisition, and their value for taxation purposes, which is generally nil.

As required by IAS 12, a deferred taxation is recognised on the difference between the carrying amount and the tax value of shares in associates. In the case of fully consolidated entities, the deferred taxation is recognised only in respect of dividends that are certain at the reporting date.

Tax savings from tax losses carried forward are recognised as deferred tax assets and written down according to the probability of these losses later being utilised.

#### NOTE 20.1 NET INCOME TAX EXPENSE

(in € millions)	2022	2021
Current tax (expense)/income	(103.0)	(87.3)
Deferred taxation (expense)/income	7.4	9.7
Income tax	(95.6)	(77.6)
Effective published tax rate	-31.1%	-35.1%
Effective tax rate excl. non-recurring items	-29.3%	-33.5%

The change in the legal tax rate in France, the United Kingdom and Greece resulted in revaluation of deferred taxation leading to the recognition of net deferred income tax expense of  $\in$  (4.9) million for the financial year (March 2021:  $\in$  (3.6) million).

These impacts are adjusted in the calculation of the effective tax rate excluding non-recurring items and of the net profit/loss excluding non-recurring items (note 21).

## NOTE 20.2 TAX REGIME

Rémy Cointreau has opted to use the Group tax regime for certain of its subsidiaries that are at least 95% directly or indirectly controlled. This regime entitles the Group to offset, within certain limits, the income tax expenses of the beneficiary companies by means of the other companies' deficits. The resulting tax saving is recognised in the financial year of offset.

## NOTE 20.3 ANALYSIS OF ORIGIN AND BREAKDOWN OF DEFERRED TAXATION

(in € millions)	2022	2021
Breakdown by type		
Pension provisions	5.7	7.1
Regulated provisions	(24.6)	(26.4)
Other provisions	11.3	4.9
Brands	(75.8)	(75.3)
Non-current assets	(4.0)	(3.9)
Convertible bonds (OCEANE)	(1.5)	(1.8)
Margins on inter-company inventories	33.0	27.9
Losses carried forward	4.6	0.2
Financial instruments	4.0	2.1
Other timing differences	31.9	37.6
Net position – asset (liability)	(15.5)	(27.6)
Breakdown by tax group		
Tax group France	(42.7)	(43.8)
Tax group United States	6.2	7.5
Other companies	21.0	8.7
Net position – asset (liability)	(15.5)	(27.6)
Deferred tax assets	40.4	29.5
Deferred tax liabilities	(56.0)	(57.1)
Net position – asset (liability)	(15.5)	(27.6)

## NOTE 20.4 TAX LOSSES AND CAPITAL LOSSES CARRIED FORWARD

As at 31 March 2022, tax losses carried forward totalled €55.2 million (2021: €30.2 million). The potential tax saving arising from the use of these losses is €11.4 million (2021: €4.6 million). On these losses, the Group recognised a net asset of €4.6 million, which it plans to recover by March 2023.

## NOTE 20.5 TAX RECONCILIATION

At 31 March 2022, income tax expense amounted to €95.6 million. The difference compared to the theoretical income tax expense based on the French statutory rate (28.41% for 2022 and 32.02% for 2021) breaks down as follows:

(in € millions)	2022	2021
Theoretical income tax	(87.2)	(70.8)
Actual income tax	(95.6)	(77.6)
Difference	(8.3)	(6.8)
Permanent differences between consolidated profit and taxable profit	(5.2)	(5.1)
Use of tax losses or timing differences not previously recognised	0.7	0.3
Unused losses from subsidiaries that are loss-making from tax point of view	(1.5)	(1.4)
Difference in tax rates applicable to foreign subsidiaries	2.8	3.9
Adjustment to the income tax expense for prior years	(0.2)	(0.8)
Effect of tax rate changes on deferred taxation (France, Greece, United Kingdom)	(4.9)	(3.6)
TOTAL	(8.3)	(6.8)

# NOTE 21 NET PROFIT/(LOSS) EXCLUDING NON-RECURRING ITEMS

Net profit/(loss) excluding non-recurring items corresponds to the net profit/(loss) for the period adjusted to reflect the other operating income and expenses described in note **20**, the related tax effects, the profit/(loss) from discontinued operations and the contribution on the distribution of cash dividends.

## NOTE 21.1 RECONCILIATION WITH NET PROFIT/(LOSS)

Net profit/(loss) excluding non-recurring items attributable to owners of the parent is reconciled with net profit/(loss) attributable to owners of the parent as follows:

(in € millions)	2022	2021
Net profit/(loss) – attributable to owners of the parent	212.5	144.5
Profit/(loss) recorded under "Other operating income/(expenses)" (note 18)	14.1	0.2
Tax on "Other operating income and expenses"	(3.4)	(0.1)
Effect of tax rate changes on deferred taxation in France, United Kingdom and Greece	4.9	3.6
Net profit/(loss) excluding non-recurring items – attributable to owners of the parent	228.1	148.2

# NOTE 21.2 NET PROFIT/(LOSS) EXCLUDING NON-RECURRING ITEMS PER SHARE ATTRIBUTABLE TO OWNERS OF THE PARENT

(in € millions)	Notes	2022	2021
Net profit/loss excluding non-recurring items			
attributable to owners of the parent		228.1	148.2
Number of shares			
• basic	10.2	50,439,010	50,070,497
• diluted	10.2	51,727,100	52,646,147
Per share (in €)			
• basic		4.52	2.96
• diluted		4.41	2.82

# **NOTE 22 CHANGE IN WORKING CAPITAL REQUIREMENT**

### Change in WCR on

(in € millions)	2021	Operational items	Investment flows	Financial flows	Non-cash changes	Translation differences	2022
Inventories (note 7)	1,492.5	118.0	-	-	(0.5)	5.4	1,615.5
Trade receivables and other operating receivables (note 8)	158.1	86.8	-	-	(1.5)	10.2	253.6
Trade payables and other operating liabilities (note <b>13</b> )	(586.1)	(74.6)	(6.0)	(1.5)	1.1	(16.2)	(683.3)
Subtotal	1,064.6	130.2	(6.0)	(1.5)	(0.9)	(0.6)	1,185.7
Reintegration of non-cash elements of EBITDA		10.1					
Change in working capital requirement		140.4					

## NOTE 23 PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

The valuation of pension commitments and other post-employment benefits is determined using actuarial methods that involve assumptions in respect of the discount rate, expected rate of return of plan assets, salary increases, life expectancy, etc. Given the long-term nature of these obligations, any changes to these assumptions may have a material impact on the valuation.

In accordance with the laws and practices in each country, Rémy Cointreau offers employee benefit plans providing pensions and other postemployment benefits through defined-contribution or defined-benefit plans. The assets of pre-financed pension plans are managed as separate funds by independent asset managers or insurance companies.

The Group's commitments are determined and recognised in accordance with the requirements of IAS 19R.

### Accordingly:

- · charges relating to defined-contribution recognised as expenses when paid;
- commitments in respect of defined-benefit determined by actuaries using the projected unit credit method. These calculations are based on assumptions regarding life expectancy, staff turnover and future salary increases. They also take into account the economic situation in each country. For Group companies located in the euro zone, the discount rate used is based on the iBoxx index for bonds with a maturity close to that of the corresponding liabilities.

Actuarial gains and losses calculated for the valuation of post-employment defined benefit plans (experience adjustments and the effects of changes in actuarial assumptions) are recognised directly in equity.

In April 2021, the IFRS Interpretations Committee (IFRS IC) clarified the period to which commitments relating to certain defined-benefit pension schemes should be attributed. The application of this decision at the Rémy Cointreau Group level only concerns the French retirement indemnity scheme and has led to a reduction in the corresponding provision of approximately €1 million with an increase in equity as counterparty.

#### **NOTE 23.1 DEFINED-BENEFIT PENSION PLANS**

At 31 March 2022, defined-benefit plans, which are subject to an actuarial valuation, predominantly pertain to:

- retirement indemnities and long-service awards under collective bargaining agreements in France affecting a workforce of 729 people;
- defined-benefit supplementary pension plans sponsored by the Group in France, Germany, Belgium and Switzerland affecting 252 people
  of whom 94 current employees and 158 retired employees or deferred plans;
- a post-employment healthcare scheme in France affecting a closed population of 24 retirees.

The breakdown by plan type of the liabilities recorded in the consolidated financial statements is as follows:

(in € millions)	2022	2021
Retirement indemnities	9.5	11.4
Supplementary pension plans	15.9	16.6
Long-service awards	0.7	0.7
Post-employment healthcare benefits	0.3	0.4
TOTAL	26.4	29.1

The liability related to these plans is in France for €21.4 million, of which €9.5 million for retirement indemnities, €10.9 million for supplementary pension plans and €1.0 million for the other benefits.

(in € millions)	2022	2021
Present value of obligation at start of year	38.6	39.2
Service cost	2.6	2.6
Interest cost	0.2	0.4
Impact of changes to schemes	-	-
Contributions received	1.1	0.4
Benefits paid	(2.9)	(4.0)
Actuarial gains (losses) (*)	(2.8)	(0.0)
Translation differences/Change in scope	-	0.0
Present value of obligation at end of year	36.7	38.6
not funded	16.7	19.4
partly funded	19.9	19.1
Carrying amount of plan assets at start of year	10.0	9.3
Expected return	0.1	0.0
Contributions received	2.2	2.2
Impact of changes to schemes	-	-
Benefits paid	(1.2)	(2.0)
Actuarial gain (losses)	0.1	0.4
Translation differences	(0.0)	0.0
Carrying amount of plan assets at end of year	11.1	10.0
Pension commitments	25.6	28.6
LIABILITIES	26.4	29.1
ASSETS	0.8	0.5

<sup>(\*)</sup> of which (1.0) relates to the application of the IFRIC IC interpretation of April 2021.

The assets underlying the liabilities are held by insurance companies who invest these assets together with their general assets. They are located in France for €1.8 million.

## NOTE 23.2 COST FOR THE PERIOD

(in € millions)	2022	2021
Service cost	(2.6)	(2.6)
Interest cost	(0.2)	(0.4)
Expected return	0.1	0.0
Impact of changes to scheme		-
Total income (expense)	(2.7)	(3.0)
Benefits paid	1.7	2.0
Employer's contribution	1.1	1.8
Total net income (expense)	0.0	0.8
Assumptions		
Average discount rate	1.31%	0.60%
Average salary increase	1.69%	1.67%
Expected working life	9 years	8 years
Return on assets	1.04%	0.44%
Estimated payments for the next five years:	10.0	10.6
Sensitivity to an increase of 0.50% in the discount rate on the gross actuarial debt	(1.2)	(1.7)
Sensitivity to an increase of 0.50% in the discount rate on the service cost	(0.1)	(0.2)

# NOTE 24 OFF-BALANCE SHEET COMMITMENTS AND CONTINGENT ASSETS AND LIABILITIES

## **NOTE 24.1 OPERATING ACTIVITY COMMITMENTS**

(in € millions)	2022	2021
Purchase commitments – non-current assets	56.1	13.3
Purchase commitments – eaux-de-vie	243.7	362.1
Purchase commitments – other wines and spirits	28.9	13.8
Other purchase commitments	25.3	24.4

<sup>&</sup>quot;Purchase commitments – non-current assets" mainly concern the acquisition of ageing casks at the Cognac site, and real estate projects for Rémy Martin, Metaxa and Westland.

These commitments are valued based on the prices known at the reporting date. Eaux-de-vie purchasing commitments mainly relate to multi-year contracts in place with distillers.

Other purchase commitments comprise purchase commitments for packaging items, advertising and promotion spending commitments and other miscellaneous purchase commitments.

Breakdown of commitments by maturity as of 31 March 2022:

(in € millions)	Total	2023	Beyond
Purchase commitments – non-current assets	56.1	21.0	35.1
Purchase commitments – eaux-de-vie	243.7	64.4	179.2
Purchase commitments – other wines and spirits	28.9	20.2	8.8
Other purchase commitments	25.3	14.9	10.4

#### NOTE 24.2 FINANCING COMMITMENTS, DEPOSITS AND SIMILAR GUARANTEES

(in € millions)	2022	2021
Customs deposits	38.7	32.4
Environmental deposits	2.8	2.7
Agricultural warrants on AFC inventories	60.0	60.0
Other guarantees	5.2	1.7

Breakdown of commitments by maturity as of 31 March 2022:

(in € millions)	Total	2023	Beyond
Customs deposits	38.7	38.7	0.0
Environmental deposits	2.8	-	2.8
Agricultural warrants on AFC inventories	60.0	-	60.0
Other guarantees	5.2	3.7	1.5

## NOTE 24.3 CONTINGENT ASSETS AND LIABILITIES RELATED TO DISPOSAL TRANSACTIONS

In connection with disposal transactions, guarantees in respect of liabilities are generally granted to the buyers for defined periods and amounts stipulated in the agreements. Liabilities for tax, excise duties and social security payments that may arise following audits covering periods prior to the sale are generally included until such liabilities lapse under the statute of limitations.

At 31 March 2022, no guarantees are outstanding.

## **NOTE 24.4 OTHER CONTINGENT LIABILITIES**

At the reporting date, various Group companies, in France and abroad, were subject to tax audits relating to previous years. No provision has been recognized in this respect given the absence of notifications received to date.

At 31 March 2022, Rémy Cointreau was involved in various other litigation proceedings. Following a review of each case within each subsidiary involved, and based on the advice of the legal counsels, the provisions deemed necessary were recognised to cover the estimated risks.

Rémy Cointreau certifies that it has not omitted to report any significant off-balance sheet items in its consolidated financial statements.

# **NOTE 25 RELATED PARTIES**

## **NOTE 25.1 TRANSACTIONS WITH ASSOCIATES**

At 31 March 2022, the Rémy Cointreau Group's main associate was Spirits Platform Pty Ltd.

The transactions with this company are described in note 5.

## NOTE 25.2 TRANSACTIONS WITH ORPAR AND ANDROMÈDE

Andromède is Rémy Cointreau's main shareholder, through Orpar. Transactions between Rémy Cointreau and these companies are as follows:

(in € millions)	2022	2021
Service fees paid	2.6	2.6
Current-account agreement – liability	-	20.0
Trade and other receivables	0.4	0.6

## NOTE 25.3 TRANSACTIONS WITH COMPANIES WITH A COMMON SHAREHOLDER OR DIRECTOR

Andromède, shareholder of Orpar, is also a shareholder of Oeneo Group, which is listed on Euronext Paris and is a market leader in the cooperage and corking business. As such, various Oeneo Group subsidiaries are suppliers to the Rémy Cointreau Group.

(in € millions)	2022	2021
Purchases of non-current assets	5.3	5.7
Other purchases	2.0	1.4
Trade payables	0.8	0.8

#### **NOTE 25.4 MANAGEMENT BODIES**

The Group's management bodies comprise the members of the Board of Directors and the Executive Committee.

The Executive Committee is comprised of the Chief Executive Officer and nine members.

The data below includes the compensation due to members of the management bodies during their term of office with these bodies.

Short-term benefits include fixed and variable compensation, benefits in kind and all social security charges directly linked to these compensations.

(in € millions)	2022	2021
Short-term benefits	10.1	9.6
End-of-contract indemnities	-	-
Post-employment benefits	2.2	1.6
Share-based payments	5.5	2.1
Directors' fees paid to members of the Board of Directors	0.6	0.5
TOTAL	18.3	13.8

# **NOTE 26** STATUTORY AUDITORS' FEES

The fees paid to the Statutory Auditors and the members of their network for the financial year ended 31 March 2022 amounted to €1.4 million for audit work and €0.1 million for other services.

	PricewaterhouseCoopers (1)			Mazars (2)				
	Amount		%		Amount		%	
	2022	2021	2022	2021	2022	2021	2022	2021
Certification of financial statements	816	834	93%	90%	553	505	100%	100%
- Rémy Cointreau SA	203	207			177	174		
- Fully consolidated subsidiaries	613	627			376	331		
Non-audit services (3)	66	93	7%	10%	1	0	0%	0%
- Rémy Cointreau SA	0	0			1	0		
- Fully consolidated subsidiaries	66	93			0	0		
Total	882	927	100%	100%	554	505	100%	100%

<sup>(1)</sup> Of which France €408 thousand for the statutory audit of the financial statements and €40 thousand for other services. Services other than the certification of the financial statements concern mainly the work of the independent third party on social, societal and environmental information.

# NOTE 27 EVENTS AFTER THE REPORTING PERIOD

No significant events occurred after the reporting period.

<sup>(2)</sup> Of which France €213 thousand for the statutory audit of the financial statements.

<sup>(3)</sup> Services other than the certification of financial statements mainly concern the assignment of the independent third party on environmental and labour-related information and compliance consultations.

# **NOTE 28** LIST OF CONSOLIDATED COMPANIES

At 31 March 2022, the scope of consolidation included 48 companies (46 at 31 March 2021). 47 companies were fully consolidated, and one was accounted for using the equity method. All companies have a 31 March year-end, except Spirits Platform Pty Ltd., which has a 30 September year-end

Rémy Cointreau Services (¹)         Holding/Finance         100.0         100.0           CLS Rémy Cointreau (¹)         Production/Distribution         100.0         100.0           Domaines Rémy Martin (¹)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie¹¹¹         Production         100.0         100.0           Cointreau (¹)         Production         100.0         100.0           Alliance Fine Champagne (²)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production (¹) Stribution         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau Nederland Holding NV (Netherl			% holding (in capital and voting rights)		
France   Prance	Company	Activity			
France         Rémy Cointreau SA (¹¹)         Holding/Finance         100.0         100.0           Rémy Cointreau Services (¹¹)         Holding/Finance         100.0         100.0           CLS Rémy Cointreau (¹¹)         Production/Distribution         100.0         100.0           Domaines Rémy Martin (¹¹)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie (¹¹)         Production         100.0         100.0           Cointreau (¹¹)         Production         100.0         100.0           Alliance Fine Champagne (¹²)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹¹)         Production         100.0         100.0           Maison J.R. Brillet         Production (¹¹) Stribution         100.0         100.0           SCE Brillet des Aireaux         Production (¹¹) Stribution         100.0         100.0           Rémy Cointreau Elamont         Production (¹¹) Stribution         100.0         100.0           Rémy Ce			2022	2021	
Rémy Cointreau SA (**)         Holding/Finance         100.0         100.0           Rémy Cointreau Services (**)         Holding/Finance         100.0         100.0           CLS Rémy Cointreau (**)         Production/Distribution         100.0         100.0           Domaines Rémy Martin (**)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie (**)         Production         100.0         100.0           Cointreau (**)         Production         100.0         100.0           Alliance Fine Champagne (**)         Special purpose entity         100.0         100.0           Alliance Fine Champagne (**)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (**)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (**)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (**)         Production         100.0         100.0           Maison J.R. Brillet         Production         100.0         100.0           SCE Brillet des Aireaux         Production         100.0         100.0           Rémy Cointreau France Distribution         Distributi	EUROPE				
Rémy Cointreau Services (¹)         Holding/Finance         100.0         100.0           CLS Rémy Cointreau (¹)         Production/Distribution         100.0         100.0           Domaines Rémy Martin (¹)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie (¹)         Production         100.0         100.0           Cointreau (¹)         Production         100.0         100.0           Alliance Fine Champagne (²)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production (¹) Stribution         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau Nederland Holding NV (Nether	France				
CLS Rémy Cointreau (¹¹)         Production/Distribution         100.0         100.0           Domaines Rémy Martin (¹¹)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie¹¹¹         Production         100.0         100.0           Cointreau (¹¹)         Production         100.0         100.0           Alliance Fine Champagne (²¹)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹¹)         Production         100.0         100.0           Maison J.R. Brillet         Production (Distribution         100.0         100.0           SCE Brillet des Aireaux         Production (Distribution         100.0         100.0           Champagne de Telmont         Production (Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Other countries         Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0	Rémy Cointreau SA (1)	Holding/Finance	100.0	100.0	
Domaines Rémy Martin (¹)         Agricultural production         100.0         100.0           E. Rémy Martin & Cie (¹)         Production         100.0         100.0           Cointreau (¹)         Production         100.0         100.0           Alliance Fine Champagne (²)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production/Distribution         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau France Distribution         Holding/Finance         95.0         100.0           Other countries         Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0	Rémy Cointreau Services (1)	Holding/Finance	100.0	100.0	
E. Rémy Martin & Cie (¹¹)         Production         100.0         100.0           Cointreau (¹¹)         Production         100.0         100.0           Alliance Fine Champagne (²²)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (¹¹)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (¹¹)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (¹¹)         Production         100.0         100.0           Storeco (¹¹)         Production         100.0         100.0           Maison J.R. Brillet         Production         100.0         100.0           SCE Brillet des Aireaux         Production         100.0         100.0           SCE Brillet des Aireaux         Production         100.0         100.0           Champagne de Telmont         Production         100.0         100.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Pérus Cointreau Holding GmbH (Germany)         Holding/Finance         10	CLS Rémy Cointreau (1)	Production/Distribution	100.0	100.0	
Cointreau (1)         Production         100.0         100.0           Alliance Fine Champagne (2)         Special purpose entity         100.0         100.0           Domaine des Hautes Glaces (1)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (1)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (1)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production/Distribution         88.0         90.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau France Distribution         100.0         100.0         100.0           Other countries         Rémy Cointreau Noderland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Rémy Cointreau Noderland Holding NV (Netherlands)         Holding/Finance         100.0         100.0	Domaines Rémy Martin (1)	Agricultural production	100.0	100.0	
Alliance Fine Champagne (2) Special purpose entity 100.0 100.0 100.0 Domaine des Hautes Glaces (1) Production 99.2 99.2 (1) 99.2 Rémy Cointreau International Marketing Services (1) Other 100.0 100.0 (1) 0.0	E. Rémy Martin & Cie (1)	Production	100.0	100.0	
Domaine des Hautes Glaces (1)         Production         99.2         99.2           Rémy Cointreau International Marketing Services (1)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (1)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production Production Intervention         100.0         100.0           Champagne de Telmont         Production Production Intervention         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           Rémy Cointreau France Distribution         Holding/Finance         100.0         100.0           Other countries           Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Other countries         100.0         100.0         100.0           S. & E. & A. Metaxa ABE (Greece)         Production         100.0         100.0           Rémy Cointreau Belgium (Belgium	Cointreau (1)	Production	100.0	100.0	
Rémy Cointreau International Marketing Services (1)         Other         100.0         100.0           Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco (1)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production Production Inc.         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           RC Vela         Holding/Finance         95.0         100.0           Other countries           Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Cointreau Holding GmbH (Germany)         Holding/Finance         100.0         100.0           S. & E. & A. Metaxa ABE (Greece)         Production         100.0         100.0           Financière Rémy Cointreau SA (Belgium)         Holding/Finance         100.0         100.0           Rémy Cointreau Belgium (Belgium)         Distribution         100.0         100.0           Rémy Cointreau Luxembourg SA (Luxembourg)         Distribution	Alliance Fine Champagne (2)	Special purpose entity	100.0	100.0	
Rémy Cointreau Libra         Holding/Finance         100.0         100.0           Storeco <sup>(1)</sup> Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           RC Vela         Holding/Finance         95.0         100.0           Other countries         Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Cointreau Holding GmbH (Germany)         Holding/Finance         100.0         100.0           S. & E. & A. Metaxa ABE (Greece)         Production         100.0         100.0           Financière Rémy Cointreau SA (Belgium)         Holding/Finance         100.0         100.0           Rémy Cointreau Belgium (Belgium)         Distribution         100.0         100.0           Rémy Cointreau Europe & MEA SA (Switzerland)         Distribution         100.0         100.0           Rémy Cointreau Luxembourg SA (Luxembourg)         Distribution         100.0         100.0 <td>Domaine des Hautes Glaces (1)</td> <td>Production</td> <td>99.2</td> <td>99.2</td>	Domaine des Hautes Glaces (1)	Production	99.2	99.2	
Storeco (1)         Production         100.0         100.0           Maison J.R. Brillet         Production/Distribution         100.0         100.0           SCE Brillet des Aireaux         Production         100.0         100.0           Champagne de Telmont         Production/Distribution         88.0         90.0           Rémy Cointreau France Distribution         Distribution         100.0         100.0           RC Vela         Holding/Finance         95.0         100.0           Other countries           Rémy Cointreau Nederland Holding NV (Netherlands)         Holding/Finance         100.0         100.0           Cointreau Holding GmbH (Germany)         Holding/Finance         100.0         100.0           S. & E. & A. Metaxa ABE (Greece)         Production         100.0         100.0           Financière Rémy Cointreau SA (Belgium)         Holding/Finance         100.0         100.0           Rémy Cointreau Belgium (Belgium)         Distribution         100.0         100.0           Rémy Cointreau Europe & MEA SA (Switzerland)         Distribution         100.0         100.0           Bruichladdich Distillery Company Ltd. (UK)         Production         100.0         100.0           Rémy Cointreau UK Ltd. (United Kingdom)         Holding/Finance	Rémy Cointreau International Marketing Services (1)	Other	100.0	100.0	
Maison J.R. Brillet Production/Distribution 100.0 100.0 SCE Brillet des Aireaux Production 100.0 100.0 100.0 Champagne de Telmont Production/Distribution 88.0 90.0 Rémy Cointreau France Distribution Distribution 100.0 100.0 RC Vela Holding/Finance 95.0 100.0 Other countries  Rémy Cointreau Nederland Holding NV (Netherlands) Holding/Finance 100.0 100.0 Cointreau Holding GmbH (Germany) Holding/Finance 100.0 100.0 S. & E. & A. Metaxa ABE (Greece) Production 100.0 100.0 Financière Rémy Cointreau SA (Belgium) Holding/Finance 100.0 100.0 Rémy Cointreau Belgium (Belgium) Distribution 100.0 100.0 Rémy Cointreau Europe & MEA SA (Switzerland) Distribution 100.0 100.0 Rémy Cointreau Luxembourg SA (Luxembourg) Distribution 100.0 100.0 Bruichladdich Distillery Company Ltd. (UK) Production 100.0 100.0 Rémy Cointreau UK Ltd. (United Kingdom) Holding/Finance 100.0 100.0 Rémy Cointreau UK Distribution Ltd. (United Kingdom) Distribution 100.0 100.0 Rémy Cointreau UK Distribution Ltd. (United Kingdom) Distribution 100.0 100.0 100.0	Rémy Cointreau Libra	Holding/Finance	100.0	100.0	
SCE Brillet des Aireaux Production 100.0 100.0 Champagne de Telmont Production/Distribution 88.0 90.0 Rémy Cointreau France Distribution Distribution 100.0 100.0 RC Vela Holding/Finance 95.0 100.0 Other countries  Rémy Cointreau Nederland Holding NV (Netherlands) Holding/Finance 100.0 100.0 Cointreau Holding GmbH (Germany) Holding/Finance 100.0 100.0 S. & E. & A. Metaxa ABE (Greece) Production 100.0 100.0 Financière Rémy Cointreau SA (Belgium) Holding/Finance 100.0 100.0 Rémy Cointreau Belgium (Belgium) Distribution 100.0 100.0 Rémy Cointreau Europe & MEA SA (Switzerland) Distribution 100.0 100.0 Rémy Cointreau Luxembourg SA (Luxembourg) Distribution 100.0 100.0 Bruichladdich Distillery Company Ltd. (UK) Production 100.0 100.0 Rémy Cointreau UK Ltd. (United Kingdom) Holding/Finance 100.0 100.0	Storeco <sup>(1)</sup>	Production	100.0	100.0	
Champagne de TelmontProduction/Distribution88.090.0Rémy Cointreau France DistributionDistribution100.0100.0RC VelaHolding/Finance95.0100.0Other countriesRémy Cointreau Nederland Holding NV (Netherlands)Holding/Finance100.0100.0Cointreau Holding GmbH (Germany)Holding/Finance100.0100.0S. & E. & A. Metaxa ABE (Greece)Production100.0100.0Financière Rémy Cointreau SA (Belgium)Holding/Finance100.0100.0Rémy Cointreau Belgium (Belgium)Distribution100.0100.0Rémy Cointreau Europe & MEA SA (Switzerland)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	Maison J.R. Brillet	Production/Distribution	100.0	100.0	
Rémy Cointreau France DistributionDistribution100.0100.0RC VelaHolding/Finance95.0100.0Other countriesRémy Cointreau Nederland Holding NV (Netherlands)Holding/Finance100.0100.0Cointreau Holding GmbH (Germany)Holding/Finance100.0100.0S. & E. & A. Metaxa ABE (Greece)Production100.0100.0Financière Rémy Cointreau SA (Belgium)Holding/Finance100.0100.0Rémy Cointreau Belgium (Belgium)Distribution100.0100.0Rémy Cointreau Europe & MEA SA (Switzerland)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	SCE Brillet des Aireaux	Production	100.0	100.0	
RC Vela Holding/Finance 95.0 100.0  Other countries  Rémy Cointreau Nederland Holding NV (Netherlands) Holding/Finance 100.0 100.0  Cointreau Holding GmbH (Germany) Holding/Finance 100.0 100.0  S. & E. & A. Metaxa ABE (Greece) Production 100.0 100.0  Financière Rémy Cointreau SA (Belgium) Holding/Finance 100.0 100.0  Rémy Cointreau Belgium (Belgium) Distribution 100.0 100.0  Rémy Cointreau Europe & MEA SA (Switzerland) Distribution 100.0 100.0  Rémy Cointreau Luxembourg SA (Luxembourg) Distribution 100.0 100.0  Bruichladdich Distillery Company Ltd. (UK) Production 100.0 100.0  Rémy Cointreau UK Ltd. (United Kingdom) Holding/Finance 100.0 100.0  Rémy Cointreau UK Ltd. (United Kingdom) Distribution 100.0 100.0	Champagne de Telmont	Production/Distribution	88.0	90.0	
Other countriesRémy Cointreau Nederland Holding NV (Netherlands)Holding/Finance100.0100.0Cointreau Holding GmbH (Germany)Holding/Finance100.0100.0S. & E. & A. Metaxa ABE (Greece)Production100.0100.0Financière Rémy Cointreau SA (Belgium)Holding/Finance100.0100.0Rémy Cointreau Belgium (Belgium)Distribution100.0100.0Rémy Cointreau Europe & MEA SA (Switzerland)Distribution100.0100.0Rémy Cointreau Luxembourg SA (Luxembourg)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	Rémy Cointreau France Distribution	Distribution	100.0	100.0	
Rémy Cointreau Nederland Holding NV (Netherlands) Holding/Finance 100.0 100.0 S. & E. & A. Metaxa ABE (Greece) Production 100.0 100.0 Financière Rémy Cointreau SA (Belgium) Holding/Finance 100.0 100.0 Rémy Cointreau Belgium (Belgium) Distribution 100.0 Rémy Cointreau Europe & MEA SA (Switzerland) Distribution Distribution 100.0 Rémy Cointreau Luxembourg SA (Luxembourg) Distribution Distribution Distribution 100.0 Rémy Cointreau Luxembourg SA (Luxembourg) Distribution Distribution Distribution 100.0 Rémy Cointreau UX Ltd. (United Kingdom) Holding/Finance 100.0 100.0 Rémy Cointreau UK Distribution Ltd. (United Kingdom) Distribution Distribution Distribution 100.0 100.0	RC Vela	Holding/Finance	95.0	100.0	
Cointreau Holding GmbH (Germany)  Holding/Finance  100.0  100.0  S. & E. & A. Metaxa ABE (Greece)  Production  Holding/Finance  100.0  100.0  Rémy Cointreau SA (Belgium)  Holding/Finance  100.0  100.0  Rémy Cointreau Belgium (Belgium)  Distribution  100.0  Rémy Cointreau Europe & MEA SA (Switzerland)  Distribution  100.0  Rémy Cointreau Luxembourg SA (Luxembourg)  Distribution  100.0  Rémy Cointreau Luxembourg SA (Luxembourg)  Holding/Finance  100.0  Rémy Cointreau UK Ltd. (United Kingdom)  Holding/Finance  100.0  100.0  Rémy Cointreau UK Distribution Ltd. (United Kingdom)  Distribution  100.0  100.0	Other countries				
S. & E. & A. Metaxa ABE (Greece) Production 100.0 100.0 Financière Rémy Cointreau SA (Belgium) Holding/Finance 100.0 100.0 Rémy Cointreau Belgium (Belgium) Distribution 100.0 100.0 Rémy Cointreau Europe & MEA SA (Switzerland) Distribution 100.0 100.0 Rémy Cointreau Luxembourg SA (Luxembourg) Distribution 100.0 100.0 Bruichladdich Distillery Company Ltd. (UK) Production 100.0 100.0 Rémy Cointreau UK Ltd. (United Kingdom) Holding/Finance 100.0 100.0 Rémy Cointreau UK Distribution Ltd. (United Kingdom) Distribution 100.0 100.0	Rémy Cointreau Nederland Holding NV (Netherlands)	Holding/Finance	100.0	100.0	
Financière Rémy Cointreau SA (Belgium)  Rémy Cointreau Belgium (Belgium)  Distribution  Distribution  Distribution  100.0  Rémy Cointreau Europe & MEA SA (Switzerland)  Distribution  Distribution  100.0  Rémy Cointreau Luxembourg SA (Luxembourg)  Distribution  100.0  Rémy Cointreau Luxembourg SA (Luxembourg)  Production  100.0  Rémy Cointreau UK Ltd. (United Kingdom)  Holding/Finance  100.0  100.0  Rémy Cointreau UK Distribution Ltd. (United Kingdom)  Distribution  100.0  100.0	Cointreau Holding GmbH (Germany)	Holding/Finance	100.0	100.0	
Rémy Cointreau Belgium (Belgium)Distribution100.0100.0Rémy Cointreau Europe & MEA SA (Switzerland)Distribution100.0100.0Rémy Cointreau Luxembourg SA (Luxembourg)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	S. & E. & A. Metaxa ABE (Greece)	Production	100.0	100.0	
Rémy Cointreau Europe & MEA SA (Switzerland)Distribution100.0100.0Rémy Cointreau Luxembourg SA (Luxembourg)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	Financière Rémy Cointreau SA (Belgium)	Holding/Finance	100.0	100.0	
Rémy Cointreau Luxembourg SA (Luxembourg)Distribution100.0100.0Bruichladdich Distillery Company Ltd. (UK)Production100.0100.0Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	Rémy Cointreau Belgium (Belgium)	Distribution	100.0	100.0	
Bruichladdich Distillery Company Ltd. (UK)  Rémy Cointreau UK Ltd. (United Kingdom)  Rémy Cointreau UK Distribution Ltd. (United Kingdom)  Distribution  100.0  100.0  100.0	Rémy Cointreau Europe & MEA SA (Switzerland)	Distribution	100.0	100.0	
Rémy Cointreau UK Ltd. (United Kingdom)Holding/Finance100.0100.0Rémy Cointreau UK Distribution Ltd. (United Kingdom)Distribution100.0100.0	Rémy Cointreau Luxembourg SA (Luxembourg)	Distribution	100.0	100.0	
Rémy Cointreau UK Distribution Ltd. (United Kingdom) Distribution 100.0 100.0	Bruichladdich Distillery Company Ltd. (UK)	Production	100.0	100.0	
	Rémy Cointreau UK Ltd. (United Kingdom)	Holding/Finance	100.0	100.0	
Rémy Cointreau International Spirits Ltd. (United Kingdom) Holding/Finance 100.0 100.0	Rémy Cointreau UK Distribution Ltd. (United Kingdom)	Distribution	100.0	100.0	
	Rémy Cointreau International Spirits Ltd. (United Kingdom)	Holding/Finance	100.0	100.0	

% holding Company Activity (in capital and voting rights) 2021 2022 **AMERICAS United States** Rémy Cointreau USA Inc. Distribution 100.0 100.0 Rémy Cointreau Amérique Inc. Holding/Finance 100.0 100.0 Rémy Cointreau Travel Retail Americas Inc. Distribution 100.0 100.0 100.0 100.0 The Westland Distillery Company Production **Barbados** Mount Gay Distilleries Ltd. Production 95.2 95.2 Holding/Finance 100.0 Mount Gay Holding Ltd. 100.0 Other countries Cointreau Do Brazil (licores) Ltda (Brazil) Other 100.0 100.0 ASIA/PACIFIC/AFRICA China/Hong Kong Rémy Cointreau Shanghai Ltd. Distribution 100.0 100.0 E. Rémy Rentouma Trading Ltd Distribution 100.0 100.0 Shanghai RC Trading Ltd. 100.0 Distribution 100.0 Distribution 100.0 100.0 Rémy Concord Ltd. Rémy Pacifique Ltd. Holding/Finance 100.0 100.0 Caves de France Holding/Finance 100.0 100.0 Shanghai Rémy Cointreau I&E Ltd. (SRCIEL) Distribution 100.0 0.0 Shanghai Rémy Cointreau Trading Ltd. (SRCTL) Distribution 100.0 0.0 Other countries Rémy Cointreau Taiwan Pte Ltd. (Taiwan) Distribution 100.0 100.0 Rémy Cointreau Japan KK (Japan) Distribution 100.0 100.0 Rémy Cointreau international Pte Ltd. (Singapore) Distribution 100.0 100.0 Rémy Cointreau South Africa Pty Ltd. (South Africa) Distribution 100.0 100.0 Rémy Cointreau Malaysia (Malaysia) Distribution 100.0 100.0 Spirits Platform Pty Ltd. (Australia)(3) Distribution 37.0 37.0

<sup>(1)</sup> Company included in the French tax consolidation group.

<sup>(2)</sup> Special purpose entity.

<sup>(3)</sup> Equity-accounted company.