



RÉMY COINTREAU

Interim Results

Six months ended 30 September 2010

London

Jean-Marie Laborde
Chief Executive Officer



Rémy Cointreau: A deliberate strategy to create value

- Focus on premium and upmarket segments
- Develop the profitability of every brand
- Long-term outlook and strategy

In the context of the crisis, two significant decisions to accelerate growth

- A restructured network (exit from Maxxium)
- Review of the investment in our assets



Recovery in both Sales and Profitability in the First Half of 2010/11

		Organic	Published
■ Turnover	€428.2m	+11.3%	+18.3%
➤ of which own brands:	€378.2m	+11.4%	+18.6%
■ Current operating profit	€81.0m	+8.4%	+23.7%
■ Current operating margin	18.9%		
■ Net profit (exc. non-recurring items)	€47.5m		+28.4%
■ Net profit - Group share*	€14.1m		N/A
■ Net financial debt	€484.7m		
■ Net debt/EBITDA ratio	2.78		

*After provision for impairment of assets



Review of Activities



Six Months Highlights

- Significant sales growth
- All regions are growing
- A fully operational and efficient network
- An upmarket and profitable positioning
- Increased investment to support our key brands
- A favourable financial position, providing security until 2016
(Bond issue: €205m and private placement €140m).



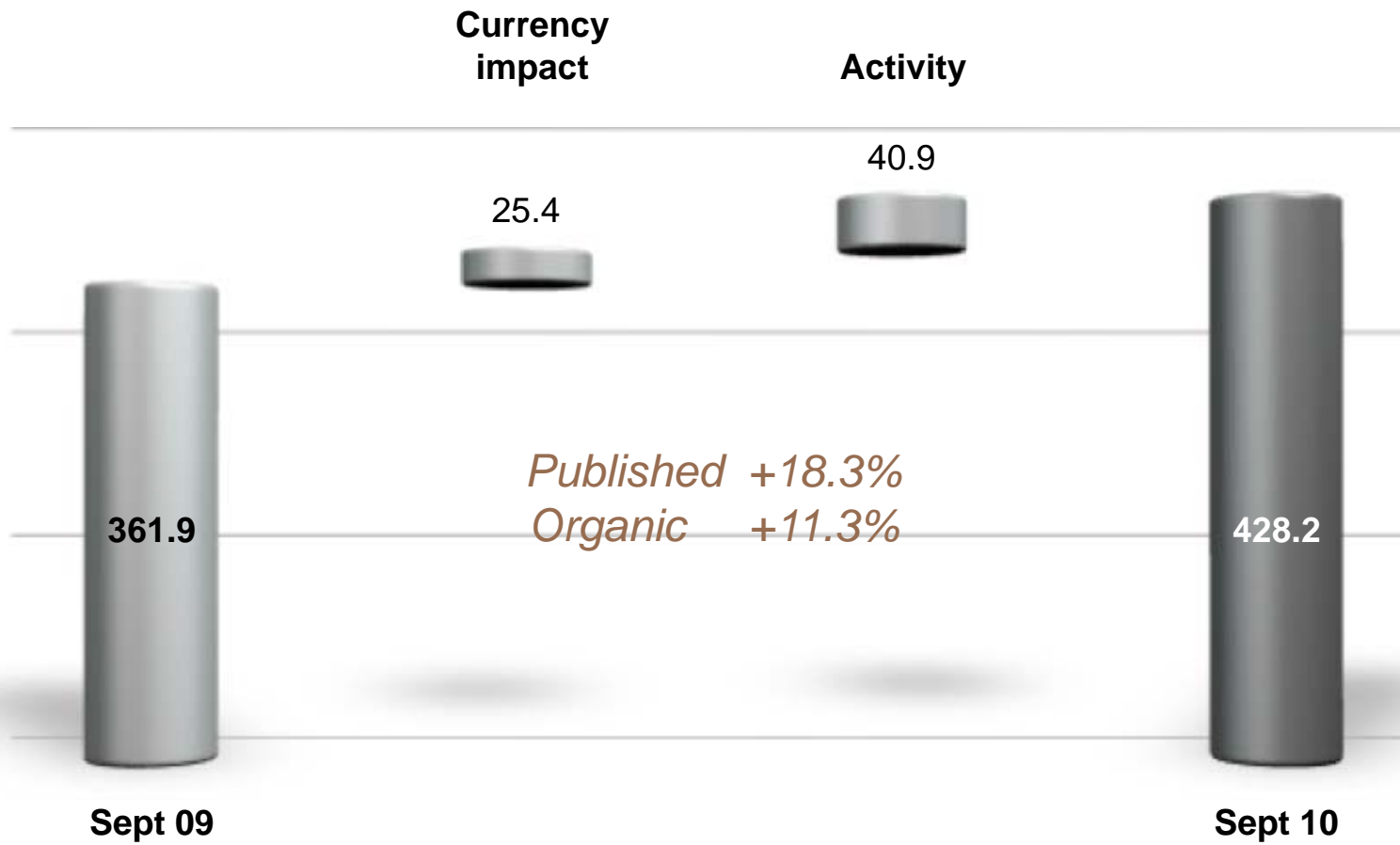
Breakdown of Turnover by Activity

	% Change	
	Organic	PublishedH
H1		
Cognac	20.7	+29.6
Liqueurs & Spirits	-5.5	-0.5
Champagne	11.7	+15.6
Sub-total - Group brands	+11.4	+18.6
<i>Partner brands</i>	+10.0	+16.3
Total	+11.3	+18.3



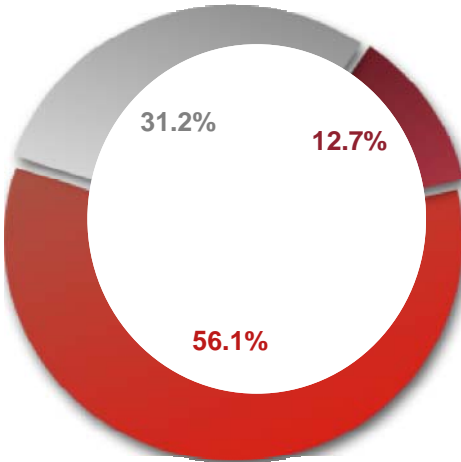
Group Turnover

€m

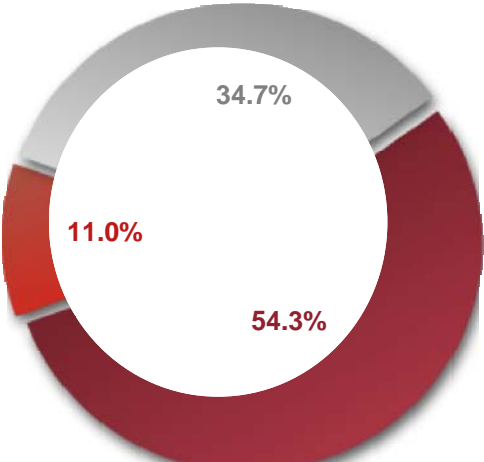


Breakdown of Turnover (Group Brands)

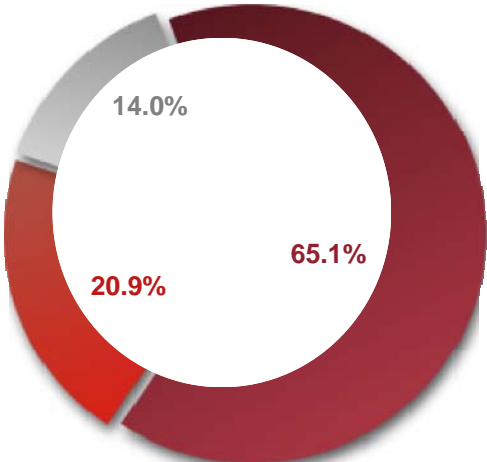
(by activity and geographic area)



Cognac
62.7%



Liqueurs & Spirits
26.4%



Champagne
10.9%

Americas
30.2%

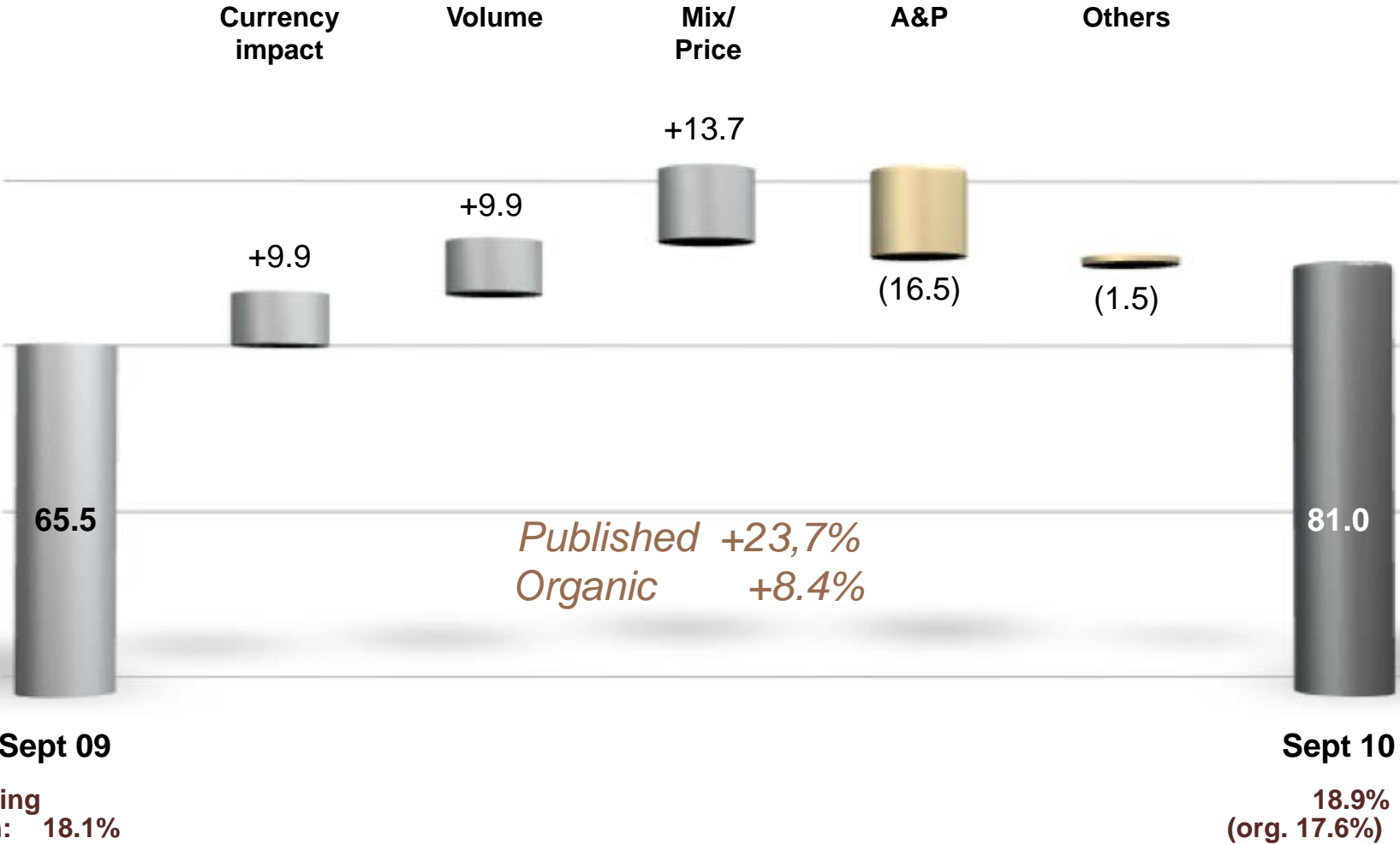
Asia & Others
40.4%

Europe
29.4%



Growth in Group Current Operating Profit

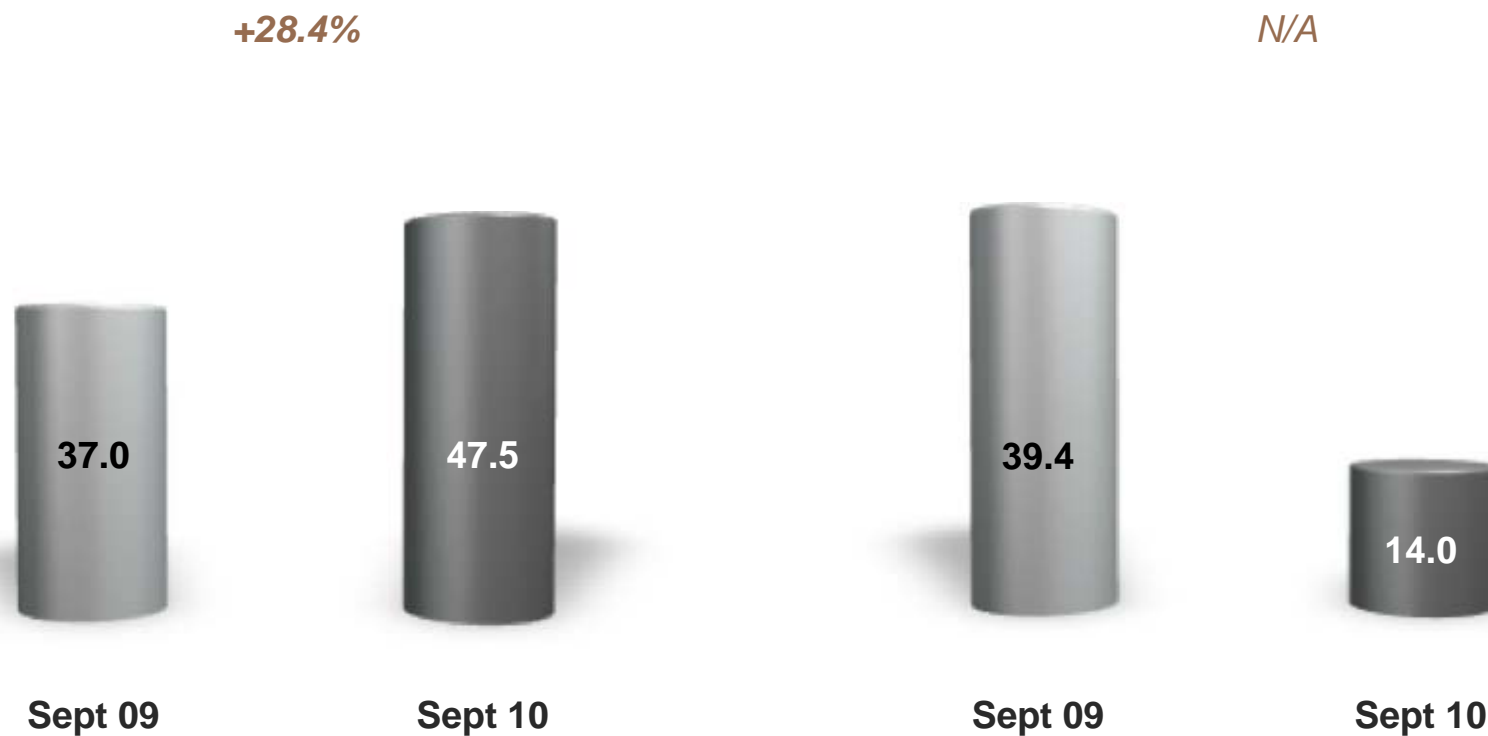
€m



Growth in Interim Profitability (excluding non-recurring items)

Net profit excluding non-recurring items

Net profit from continuing activities*



**After provision for impairment of the Metaxa brand of €34m (effect net of tax)*

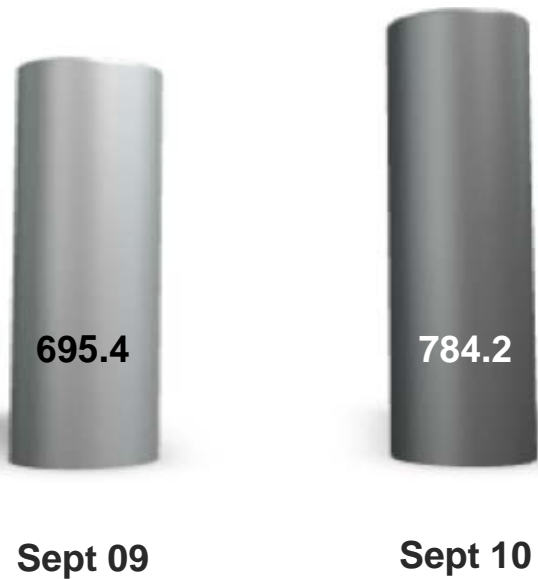


Cognac

Strong Growth led by QSS

Volume sales ('000 cases)

Organic +12.8%



Turnover (€m)

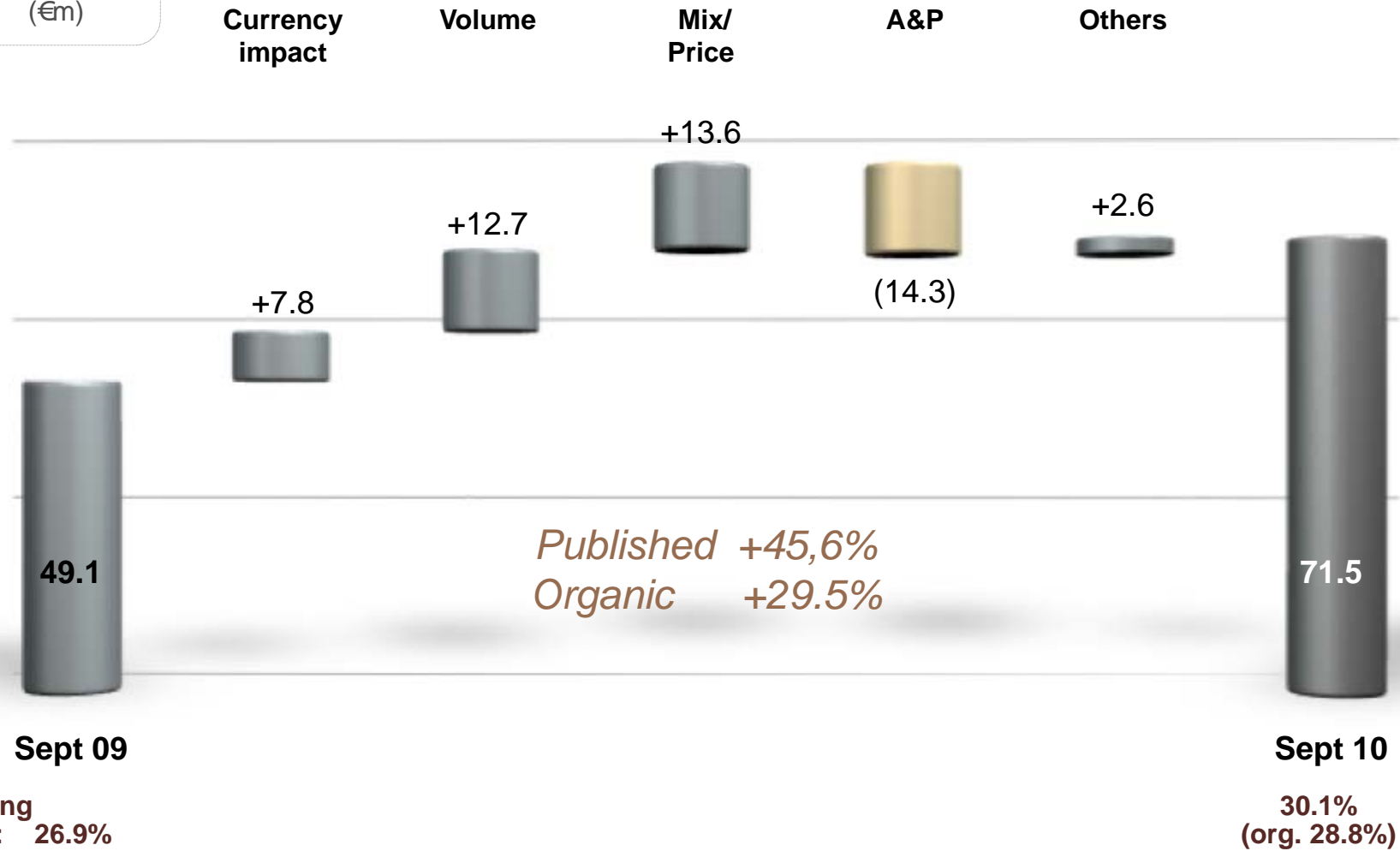
Published +29.6%

Organic +20.7%



Cognac

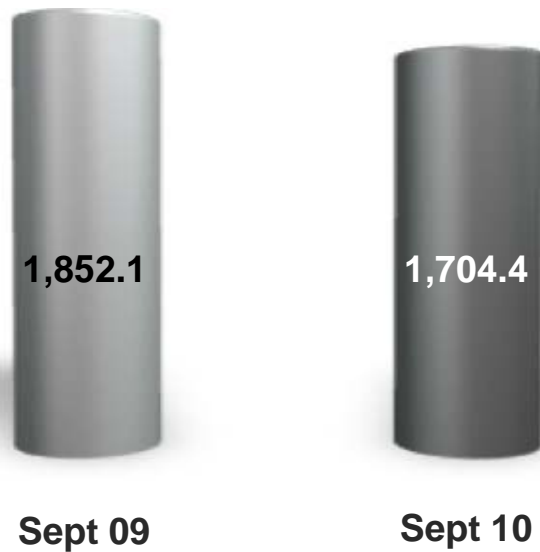
Current
Operating
Profit
(€m)



Liqueurs & Spirits

Volume sales ('000 cases)

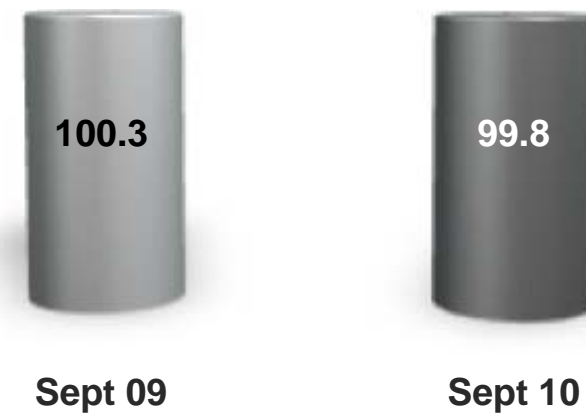
Organic -8.0%



Turnover (€m)

Published -0.5%

Organic -5.5%



Liqueurs & Spirits

Current
Operating
Profit
(€m)

Currency
impact

Volume

Mix/
Price

A&P

Others

+1.8

+0.9

(3.6)

(1.4)

(2.5)

25.8

*Published (18.6%)
Organic (25.6)%*

21.0

Sept 09

Sept 10

Operating
margin: 25.7%

21.0%
(org. 20.2%)

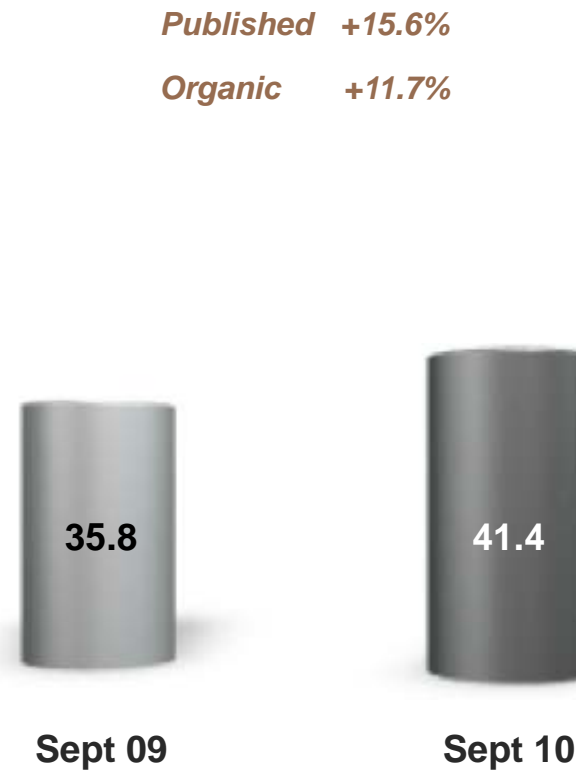


Champagne

Volume sales ('000 cases)



Turnover (€m)



Champagne

Current
Operating
Profit
(€m)

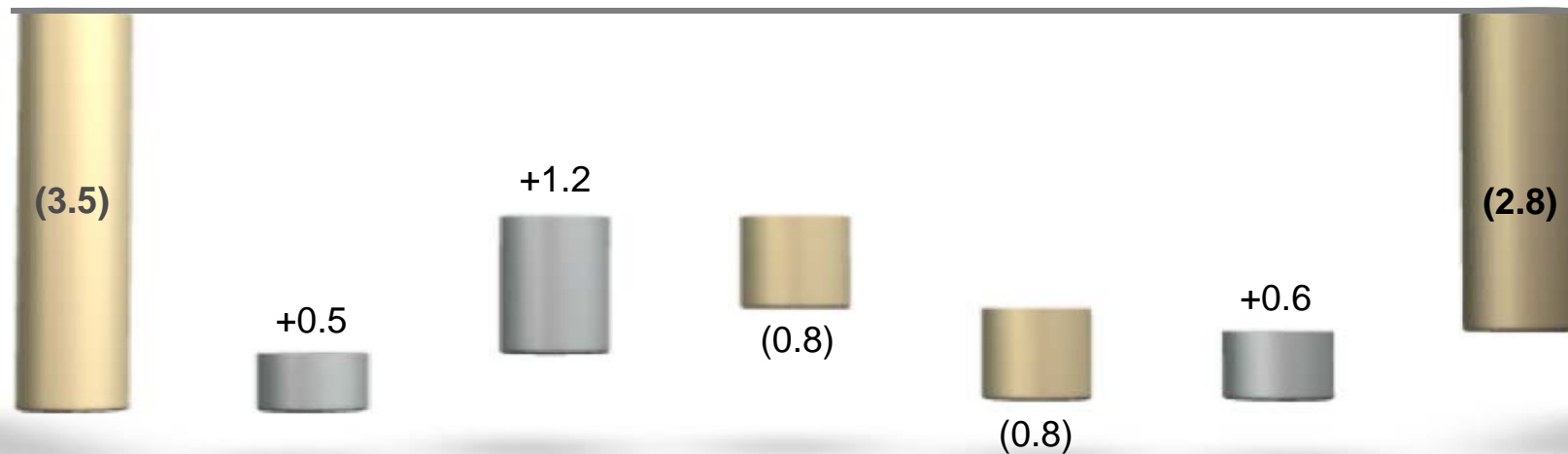
Currency
impact

Volume

Mix/
Price

A&P

Others



Sept 09

Published +20.0%
Organic +5.7%

Sept 10



Partner Brands

Turnover (€m)

Organic +10.0%



Sept 09

Sept 10

Current operating profit (€m)



Sept 09

Sept 10



Consolidated Interim Results

Frédéric Pflanz

Finance Director

Analysis of Operating Profit

<i>(€m)</i>	Sept 10	Sept 09
Turnover	428.2	361.9
Gross profit	257.7	207.6
<i>In %</i>	60.2%	57.4%
Sales & marketing expenses	(142.0)	(108.1)
Administrative expenses	(40.0)	(37.6)
Other income & expenses	5.3	3.6
Current operating profit	81.0	65.5
Operating margin	18.9%	18.1%



Interim Net Profit

<i>(€m)</i>	2010	2009
Current operating profit	81.0	65.5
Other operating income/(expenses)	(45.5)	(0.6)
of which provision for impairment of the Metaxa brand	(45.0)	-
Operating profit	35.5	64.9
Financial charges	(18.8)	(10.4)
Profit before tax	16.7	54.5
Income tax	(4.8)	(16.7)
Share in profit of associates	2.1	1.6
Net profit from discontinued operations	0.1	3.2
Net profit – Group share	14.1	39.8
Net profit excluding non-recurring items	47.5	37.0



Financial Expenses

<i>(€m)</i>	Sept 10	Sept 09
Net borrowing costs (excluding impact of refinancing)	(13.4)	(12.0)
Cost of refinancing	(3.7)	-
Average net borrowings	607.9	647.4
Average interest rate (excluding impact of refinancing)	4.41%	3.71%
Other financial income and expenses	(1.7)	1.6
Net financial expenses	(18.8)	(10.4)



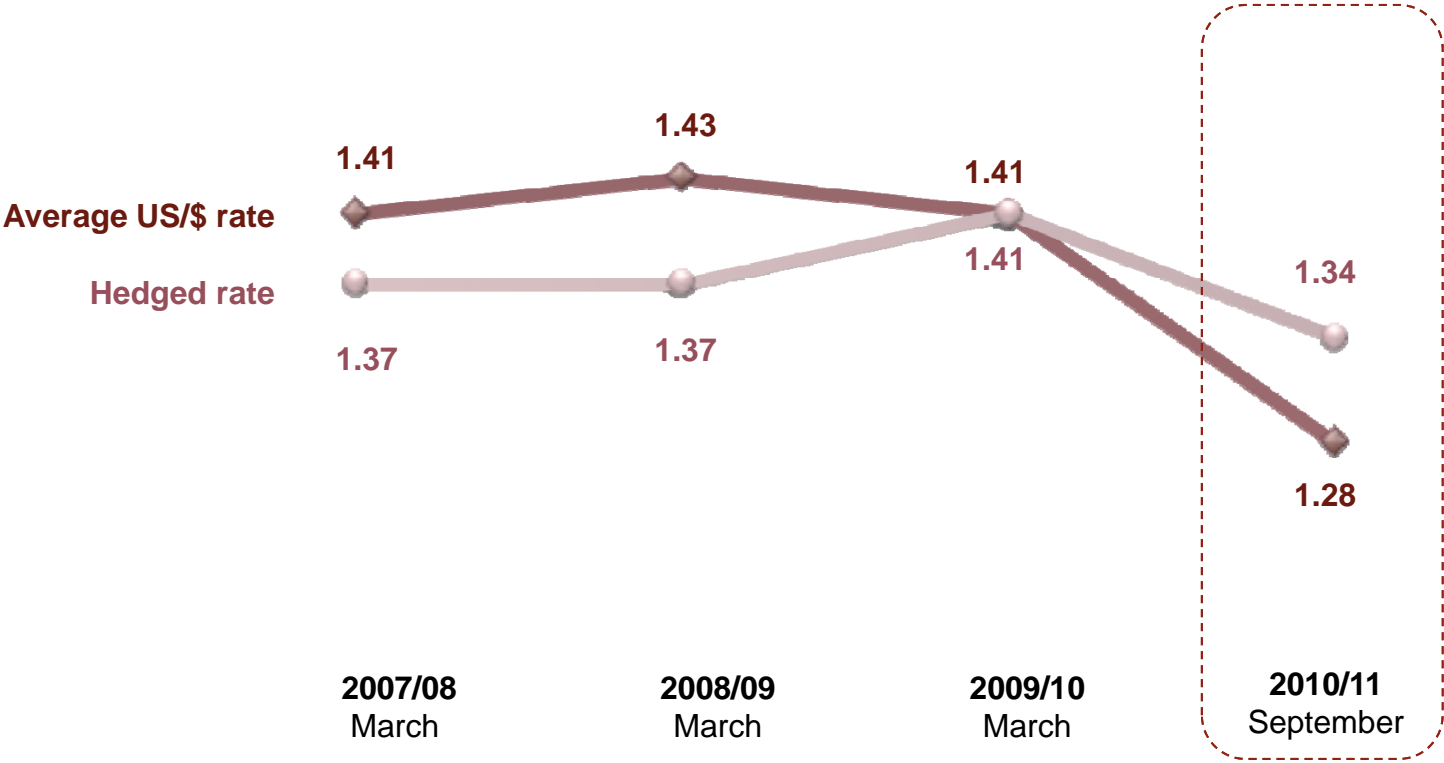
Financial Debt and Cash Flow

(€m)	Sept 10	Sept 09
Net debt (end of period)	484.7	526.2
Net cash flow from operating activities	40.3	16.5
Other (including capital expenditure)	(18.2)	(24.7)
Increase/(decrease) in cash flow before financing activities	22.1	(8.2)

Net debt ratio/EBITDA = 2.78



Change: Impact of Currency Hedging



Balance Sheet at 30 September

	<i>Assets</i>		<i>Equity & Liabilities</i>	
	2010	2009	2010	2009
Non-current assets	960	965	Shareholders' equity	964
Current assets <i>of which inventories</i> <i>of which trade receivables</i>	1,205 928 261	1,193 926 248	Current and non-current liabilities	685 668
Cash and cash equivalents	104	99	Gross financial debt	589 625
Total assets	2,269	2,257	2,269	2,257



Post-Closing Events

On 15 November, Rémy Cointreau initiated a competitive bid process to dispose of its Champagne division

Objectives:

- Accelerate growth and continue its upmarket strategy for its international premium brands
- Continue the geographic expansion of its network in countries and regions with strong potential, and
- Redeploy the significant resources committed to other activities for better financial efficiency.



Outlook for 2010/11

Increased confidence despite economic uncertainties, mainly in Europe

- Accelerated growth in markets with strong potential and with a favourable mix effect
- Continued strengthening of an investment policy to support our premium brands

Rémy Cointreau is thus providing itself with the necessary resources to continue its long-term value strategy.

